

Charnwood Community
SAFETY PARTNERSHIP



Charnwood Community Safety Partnership

Partnership Plan 2011-2014

Foreword by Charnwood Community Safety Partnership Chairman

As Chairman of the Charnwood Community Safety Partnership, I am delighted to welcome you to our Partnership Plan 2011- 2014.

Anti-social behaviour, crime and disorder have a detrimental effect on the quality of life of both individuals and communities. The main aim of the Charnwood Community Safety Partnership is to work with local communities to tackle issues of concern and to bring a sense of personal safety to all residents and visitors to the Borough. Established in 1999 the Community Safety Partnership brings together a host of agencies committed to working with local communities to reduce crime, disorder, antisocial behaviour and fear of crime. Our mission is to make Charnwood a safer place to live, work and visit.

This new three year community safety plan for 2011-2014 will continue to build on previous achievements of the partnership and will look at addressing the root causes of crime and anti-social behaviour; preventing and deterring crime; bringing to justice those who are responsible for crime; providing help and support to victims and enabling perpetrators to stop offending and reintegrate back into the community.

The UK Police Crime Map website is great tool for residents to check out the crime on your street, which was recently launched. To find further information to <http://www.police.uk/>

Our Partnership faces a host of challenges, some of which arise at a national or county level; other local issues have been identified through extensive research and consultation drawn together in our strategic assessment of community safety in the Borough. There will be targets, indicators and objectives to measure how we make the communities of Charnwood safer and against which we are accountable to you but this will not be a box ticking exercise. Our aim is straightforward. We want a Borough where everyone, regardless of *who* you are or *where* you live, feels and is safe. Every time you see the Charnwood Community Safety Partnership logo it is a reminder that many people are working together to combat crime and disorder. Increased community safety can only be achieved through this joint effort and that means local organisations, communities and individuals have to pull together.



Cllr David Snartt
Lead Member for Community Safety
Chairman of Charnwood Community Safety
Partnership

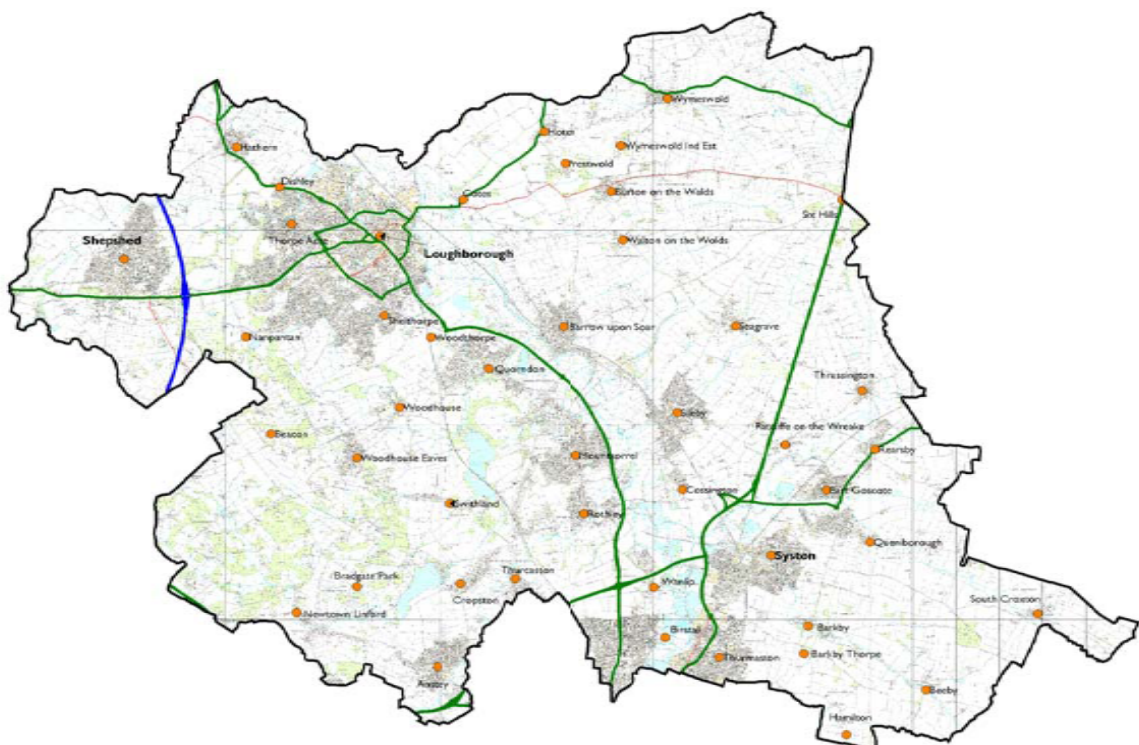
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Introduction

The Borough of Charnwood, with a population of 164,800, living in an area of 27,906 hectares, lies at the heart of the East Midlands with the major cities of Nottingham and Derby to the north, and Leicester to the south. Charnwood Forest makes up a large proportion of the west of the Borough.

Loughborough, with just over 55,000 people, is the main town and is a significant retail and commercial centre and home to one of the country's leading universities, Loughborough University. This leads to a great number of residents aged 18 – 24 which can make them particularly vulnerable to becoming victims of crime. There are three towns with populations of over 10,000, Birstall, Shepshed and Syston. The remaining 40% of the population live in smaller villages and rural locations across the Borough



The Charnwood Community Safety Plan 2011/2014

This Community Safety Plan defines the priorities for and directs the action of Charnwood Community Safety Partnership (the Crime and Disorder Reduction Partnership for the Borough) for the next three years with regard to crime, disorder and other aspects of safety for our communities.

Our Partnership **Vision** is:

‘to contribute to a high quality of life for all, across both urban and rural communities by facilitating an environment where people feel secure and live without the threat or fear of crime and disorder.’

This Plan has been developed in accordance with the Police and Justice Act 2006. This Plan and its priorities are revised annually to take account of achievements, problem issues, changes within communities, the changing nature of local priorities and available resources. A strategic assessment of crime and order issues and performance is completed annually and the findings of that assessment underpin annual reviews of this Plan.

The first version of this Partnership Plan was adopted in March 2008 and covered the period 2008/2011. This, the fourth iteration, is developed from a review of the previous Plan and the Joint Partnership Strategic Assessment 2010/11. The strategic assessment included an analysis of the levels and patterns of crime and disorder, analysis of changes over time and information on community priorities gathered from consultation. The assessment can be viewed by clicking [here](#).

Strategic Links

Charnwood Community Safety Partnership is one of the delivery groups of Charnwood Together, the Local Strategic Partnership for the Borough. The Community Safety Partnership is tasked with making improvements in community safety in support of the Charnwood Sustainable Community Strategy (which sets the overall direction for improving the economic, social and environmental well being of Charnwood).

The Community Safety Partnership's role is to deliver improved performance in tackling Crime and Disorder and Anti Social Behaviour and in levels of public confidence.

Strategic Documents

This Partnership Plan does not stand alone but has strong links with the following documents:

Charnwood Together Sustainable Community Strategy 2008 – 2013/14

Leicestershire Together Sustainable Communities Strategy

Policing Plan for Leicestershire

Leicestershire DAAT Adult Drug Treatment Plan

Leicestershire DAAT Young Peoples Substance Misuse Treatment Plan

Leicestershire Fire and Rescue Service Community Safety Strategy
2009/2012

Charnwood Borough Council's Corporate Plan

Loughborough University - Towards 2016 Strategic Plan

The Community Safety Partnership

The Community Safety Partnership draws its membership from a range of key agencies and organisations, (some of which are required by law to be involved) that together have a real impact on reducing crime, disorder, anti-social behaviour and drugs and alcohol misuse and thereby increase public confidence.

The agencies with statutory responsibilities for the work of the Partnership are:

Charnwood Borough Council
Leicestershire Constabulary
Leicestershire County Council
NHS Leicestershire County & Rutland
Leicestershire Fire Authority
Leicestershire Police Authority
Leicestershire and Rutland Probation Trust

Other key agencies contributing to the Partnership include:

Charnwood Neighbourhood Housing
Leicestershire Drug & Alcohol Action Team (DAAT)
Leicestershire Youth Offending Service (YOS)
Loughborough Women's Aid
Loughborough Chamber of Trade and Commerce
Human Rights and Equalities Charnwood
Turning Point
Loughborough University
Voluntary Action Charnwood
Neighbourhood Watch

Each responsible agency agrees to:

- Participate in the strategic development, performance management and delivery of the partnership's priorities and actions.
- Incorporate priorities and actions from the Community Safety Plan, as relevant, into their own plans, and therefore provide appropriate mainstream resources to deliver these priorities and actions.

- Provide appropriate attendance to and involvement in the partnership's delivery structure to enable it to function effectively.
- Share data and information in accordance with the Information Sharing Protocol for the prevention of Crime and Disorder to the benefit of the communities within Charnwood.
- Ensure their duties to consider the impact of their actions on Community Safety under Section 17 of the Crime & Disorder Act 1998 which was extended by the Policing and Crime Act 2006 to include reducing reoffending, are fulfilled by their organisation.
- Ensure the Partnership receives full support from their organisation.

Priorities for Charnwood

Using the Charnwood Strategic Assessment 2010 and related data the Partnership will be seeking to;

- **Reduce Acquisitive and Violent Crime**
- **Reduce Anti Social Behaviour**
- **Reduce Reoffending**

in support of its overarching aim to; **Improve Community Confidence.**

Integral to Partnership activity on all these issues will be cross cutting themes such as community engagement, equality and diversity and reassurance of vulnerable people.

Our Priorities in More Detail

Overarching Theme - Improving Community Confidence

Fear of crime and the lack of public reassurance can seriously affect quality of life and Community Safety Partnerships have a key co-ordinating and leadership role in increasing public reassurance. Fear of crime is often generated by people's day to day experience of anti-social behaviour and environmental problems such as litter, graffiti, abandoned vehicles and neglected buildings. Although the present coalition Government has announced the abolition of the national police service target around whether the public perceive that police and local agencies are dealing with the local concerns, the Policing and Public Reassurance Bill makes it clear that there is still an expectation that neighbourhood teams working as part of neighbourhood partnerships will form the backbone of addressing local crime and anti-social behaviour issues in communities. Charnwood continues to be a relatively safe place to live and the challenge for this Partnership is to ensure people are confident that crime, disorder and anti-social behaviour is being tackled effectively at both the individual and neighbourhood levels.

Aims

- Contribute to improved public confidence that crime and disorder is being addressed effectively
- Engage with residents and local representatives, particularly in our priority neighbourhoods, to understand local concerns and seek feasible solutions.
- Engage the press and public in the fight against crime and disorder
- Ensure prompt and appropriate responses to community concerns that impact on confidence
- Promote the positive work of the partnership and its successes ensuring value for money.

Performance Measures*

Dealing with local concerns about anti-social behaviour and crime by the local council and police assessed through the British Crime Survey findings. Intermediate assessment will be via multi-agency surveys.

*Targets will be set at the end of March 2011

Theme I Reducing Acquisitive and Violent Crime

Burglary Dwelling

Charnwood suffered its highest rate in three years for Burglary Dwellings in 2009/10. These burglaries account for around 8% of all crime that occurs in the borough.

Beat breakdown highlights that Loughborough has the two main hot spots for Burglary Dwelling – in the Storer Road Area, and also in the Hasting/Lemyngton Ward. However, there have also been concerns for locations that are close to Leicester City, such as Anstey, Birstall and Syston – these areas have maintained/seen increases in Burglary incidents.

The seasonal trends differ for the Loughborough area to the South Charnwood policing unit. The key peaks in Loughborough between October and December are influenced by the student population in the area.

Progress as at the end of November 2011 is 33% reduction

Vehicle Crime

Theft of Motor Vehicles has reduced considerably over the year. Theft from Motor Vehicles also saw figures at their lowest in three years. However, Vehicle Crime still accounts for almost 9% of crime in Charnwood, and is the most problematic of the Serious Acquisitive Crimes.

Progress as at the end of November 2011 is 22.8% reduction for Theft from Motor Vehicle and 21.6% reduction for Theft of a Motor Vehicle

Violent Crime

Although significant reductions have been noted in Charnwood Borough year-on-year violence against the person accounts for 7.8% of all crime in the borough and Assault occasioning Actual Bodily Harm (ABH) accounts for 36% of that total. The areas that remain worst affected include Loughborough Town Centre, Loughborough Hastings Ward, Shepshed and Syston.

Loughborough Town Centre is the main location where ABHs are noted, accounting for 18.4% of this type of violent crime in Charnwood Borough.

The incidents occurring in the town centre are especially influenced by the night-time economy, which is concentrated in this area. The main streets affected are High Street, Swan Street, Biggin Street and Market Street. These offences peak on Thursday, Friday, and especially Saturday evenings between midnight and 04:00hrs. Offences peak in June, and then begin to subside, until another peak in November.

53% of incidents are flagged as being alcohol-related, but it is thought that this figure is actually much higher since specific recording of influencing factors can be missed.

Progress as at the end of November 2011 is 24.4% reduction for Serious

Violent Crime and 18.9% reduction for Assault With Less Serious Injury

Domestic Abuse

“Domestic Abuse involves the misuse of power and is based on a range of controlling behaviours, which can include: physical, sexual, psychological, emotional or financial abuse where the abuser is known to that person through an existing or past relationship. Domestic Abuse can occur in any relationship, including same-sex relationships and within family networks”.

2009/10 has seen no change in the level of reported domestic crime compared to the previous year. Almost 73% of incidents are assaults, of which 45% of all ABH offences are domestic violence related. The other incidents tend to be linked to damage caused during the dispute, and theft of property by ex-partners.

Aims

- Reduce levels of burglaries in identified hotspot locations
- Maintain the trend of reductions in vehicle related crimes
- Reduce the likelihood of being a victim of property/acquisitive crime within the Borough
- Utilise powers made available via the licensing act to control licensed premises.
- People feel and are safer from violence, in particular in town centre locations in the evenings and at night
- Increase confidence to report incidents of crimes against person, in particular hate related crimes.
- Victims of Domestic Abuse are better protected from further offending
- Reduce alcohol related violence and anti-social behaviour

Performance Measures*

- To reduce Burglary
- To reduce Cycle Theft
- To reduce Less Serious Violent Crime
- To reduce the number of repeat Domestic Abuse Cases that are referred to the MARAC

Monitoring Indicators

There are also a set of monitoring indicators that this plan which will help contribute to overall crime picture for Charnwood. Action will be taken against these indicators if the Performance Group considers them to be at risk. The proposed indicators for Charnwood are Included

- Robbery,
- Vehicle Crime,

- Business Crime
- Serious Violent Crime
- Hate crime
- Sexual violence

*Targets will be set at the end of March 2011

Theme 2 Reducing Anti-Social Behaviour (ASB)

Rowdy or Inconsiderate Behaviour

Although the reported incidence of this type of ASB has reduced, it still remains one of the main threats to the community. Loughborough has the greater density of ASB incidents however there are also hot spots in locations such as Mountsorrel, Birstall, Thurmaston, East Goscote, and Shepshed.

Based on the last three years reported ASB figures, August and October appear to be the busiest months, with a very similar pattern noted year-on-year.

Alcohol consumption is believed to be directly linked to a significant proportion of ASB occurring in Charnwood Borough. Street drinking appears to increase in the evenings/nights of the weekends, whether it is youth-related street drinking or night-time economy influenced. The partnership is actively addressing the issues of under-age purchases and consumption of alcohol further consideration will be given to this in Theme 1.

Criminal Damage

Although a reduction has been noted year-on-year, Criminal Damage still accounts for over 19% of all crimes in the Charnwood Borough area. 63% of the incidents are damage to residential, commercial and public property. The remaining 37% are damage to motor vehicles.

Deliberate Fires

For the purposes of this assessment deliberate fires have been broken down into:

- **Primary** – buildings, vehicles and outdoor structures such as post boxes and equipment and fires which involve deaths, casualties, rescues or five or more appliances
- **Secondary** – outdoor fires such as grass and trees and outdoor structures such as wheelie bins and derelict buildings and vehicles.

There was an increase in fires in 2009/10 compared to the previous year and this was higher than the two-year average unlike other areas. Charnwood had the second highest level of fires in the sub-region.

Aims

- Increase public confidence that effective action is being taken against anti-social behaviour
- Reduce levels of deliberate fires in identified hotspots
- Reduce incidents of criminal damage within hotspot locations
- Support diversionary activities, empower local communities and carry out targeted enforcement against offenders by working with

partners to continually improve the response to anti-social behaviour in Charnwood through joint working, sharing of information and training.

Performance Measures*

- Dealing with local concerns about anti-social behaviour and crime by the local council and police
- % of ABCs lead to no further actions
- % reduction of criminal damage
- Reduction in deliberate fires

*Targets will be set at the end of March 2011

Theme 3 Reducing Reoffending

Leicestershire and Rutland Probation Trust (LRPT) personnel are responsible for 524 adults whose home address lies within the Charnwood Borough Council area. Of course, those who actually offend within this area can have home addresses that lie over a very wide area. With the use of offender data provided by Leicestershire Constabulary, and matched against home address data maintained by LRPT, it should be possible to estimate the approximate proportion of offences which can be attributed to persons *not* routinely resident in the area; however, this report is an initial analysis of adult offenders known to LRPT who's recorded home addresses are within the Charnwood Borough Council area itself.

Analysis of Offender Cohort

This analysis is based on a 'rolling' analysis period ending at the end of September 2009. This is latest data that we have with the re-offending data. The total number of LRPT service users under supervision (and therefore within the 'NI 18' cohort) with a home address in Charnwood Borough Council area who are included within this analysis is 524.

Of these, in the period under review, 86 were found to have re-offended, a rate of 16.4%. This percentage is at the higher end of the range of re-offending rates amongst Leicestershire District authority areas.

There are 447 males, and 77 females making up around 14.7% of the caseload. This proportion is towards the higher end of a limited range within the county.

Community orders were in issue to 449 (85.7%) people and 72 were on a post-custody licence; three were subject to both (so the total proportion with a post-custody licence was 14.3%).

Drugs Misuse

The use of illegal drugs often affects the most vulnerable and socially excluded individuals in our communities, bringing a range of problems and areas of public concern. The harm caused by drug misuse is significant, wide-ranging and costly, approximately £15.4b per year for the most dangerous drugs, including crack cocaine and heroin. Substance misuse is linked to a range of criminal activity such as burglary, robbery and vehicle crime, often used to fund an increasing habit. However, the drug trade is also linked to more serious organised crime such as prostitution and the trafficking of people and firearms.

It is a Government priority to continue to do all it can, internationally,

nationally and locally to reduce the harm caused by drugs. The complexities of the drug trade and drug misuse can only be tackled through collaborative working between a wide range of partners.

Aims

- To work with key agencies through the development of Integrated Offender Management approach to support initiatives targeted at offender behaviour
- Improve treatment outcomes and address the wider needs of substance misuse (including housing, employment, education and training ;)
- To prevent those at risk from offending.
- To reduce the factors which can lead to offending behaviour.

Performance Measures*

- Rate of proven re-offending by young offenders is reduced
- Adult re-offending is reduced

*Targets will be set at the end of March 2011

The Partnership has established the structure shown above for delivery of this Plan. The Partnership Board is the strategic group concerned with developing and monitoring progress against this plan, and reviewing the longer-term vision.

Performance Management

The Board is supported by a Performance Group which monitors performance of the partnership across all levels to ensure resources are directed appropriately and effectively. The Board reports to Charnwood Together on progress against agreed targets. Projects to achieve our outcomes will be developed and implemented by two “Joint Action Groups” (see diagram above), plus task finish groups as required.

Each Joint Action Group is responsible to the Board for performance against their Theme. Each Group prepares a Delivery Plan that includes details of initiatives, time scales, funding arrangements, lead body and measures of success. The Delivery Plans are approved by the Board and monitored through the performance management framework set out below.

Each Joint Action Group Chair coordinates their group’s performance through the delivery plans, reviewing progress on a bimonthly basis and presenting a progress report, via the Performance Group, to each Board meeting.

Delivery Plans are reviewed annually to align with this Plan and will be agreed by the Board by the end of May each year.

The Action Plan format is:

Charnwood Community Safety Partnership Plan Action Plan 2011/2014					
PRIORITY					
List Aims					
Key Actions	Lead Agency	Time Scales	Financial and Resources implications	Outcome Target & Performance Measure	Progress

Performance Management Framework

The Partnership has a performance framework to:

- Manage performance towards strategic priorities
- Monitor its own performance against its Audit Commission Family grouping using IQUANTA crime data

The Framework has the following elements:

- The Board, is responsible for monitoring progress against The Community Safety Plan and Joint Action Group Delivery Plans..
- The Joint Action Group for each Theme will co-ordinate partnership activity through an agreed Delivery Plan, review progress on a bimonthly basis and report, via the Performance Group, to each meeting of the Board.
- The Performance Group will lead on the overarching goal of “Improving Community Confidence” and initiatives for Improving the effectiveness of the partnership.
- The Chair of the Board will be responsible for maintaining an overview of activity in respect of all agreed priorities and address potential barriers to successful outcomes and will also Chair the Performance Group.
- The activities of the partnership will take a structured approach to problem solving by utilising the four stages of the SARA model and use the SMART principles in driving the key themes set within the plan.
- The Partnership will use a standardised action plan template detailing the key objectives, initiatives, measures of success, time scales, lead partners, resources and associated risks.
- Aspects of the National Intelligence Model (NIM), will be used as a framework for partnership working.
- The Performance Group will develop and implement a communication strategy that promotes the work of the partnership.

Resourcing the Plan

The Partnership has access to funding from various sources. The Partnership allocates available resources against the priorities in this plan and oversees the use of any additional funding obtained for particular initiatives designed to support achievement of this Plan.

A Performance Plan supports delivery of this Community Safety Plan and sets out the funding allocations agreed annually and the performance measures and targets that the Partnership aims to deliver.

The Performance Group is charged with overseeing the effective use of funds by delivery groups in implementing their delivery plan actions.

Charnwood Borough Council is the accountable body for spending by the Community Safety Partnership and this responsibility is exercised by the Director of Partnerships and Customer Services on behalf of the Partnership and the Council.

The following principles apply:

- Resources available to the CSP will be directed towards the priorities identified in this Plan and to implementation of the approved Delivery Plans of each of the Joint Action Groups.
- All funded projects will be supported by a business case with clear deliverables against this Plan.
- Annual evaluation of projects funded by the CSP is mandatory.
- Failure to evaluate a project funded by CSP will endanger any future funding for the project.
- The potential for mainstreaming of projects must be considered in the annual evaluations.

The CSP sources other funding from time to time for specific projects.

In addition to funding many of agencies contribute to the work of the Partnership through their mainstream resources, including staff time and effort. It is recognised that many agencies and organisations bring a lot to the work of the partnership in tackling crime and disorder.

Details of the 'Responsible Authorities' and other member agencies of the CSP and their contributions to the partnership can be found at appendix 2.

Funding Process

To assist the delivery of the partnership strategic aims and objectives through the allocation of revenue funding that the partnership may receive.

First Stage

An application for funding is submitted, on the relevant form (available from allison.fadesc@charnwood.gov.uk) to the relevant Delivery Group by a member of the Partnership. If it is not clear which Delivery Group the application should be forwarded to the Policy Officer (Community Safety) – allison.fadesc@charnwood.gov.uk – who will ensure it is considered by the appropriate Group.

Second Stage

The application will be considered at the first meeting of the Delivery Group following receipt of the application. The Group will either: support; reject or ask the originator to revise/amend and resubmit the application. If the bid is rejected the Group will give reasons why it has been rejected.

Third Stage

Applications supported by the relevant Delivery Group which are for an amount greater than £1,000.00 will be sent to the Performance Group for consideration and final approval or rejection. If an application is rejected the Performance Group will inform the Chair of the Delivery Group and give an explanation of the decision.

Applications supported by the relevant Delivery Group which are for an amount less than £1,000.00 can be approved by the Designated Officer, Chair and Vice Chair of the Partnership. If the decision is to reject the application it must be considered by the Performance Group before this decision is confirmed.

Fourth Stage

A report on all decisions will be sent to the Community Safety Partnership for information purposes. See appendix 3

Community Engagement

Community engagement is the process of involving people in decisions that affect them. Engagement covers a range of activities: promoting and communicating about the work of the partnership, offering opportunities for people to query actions and activities, reporting on progress and involving people in priority setting.

The Partnership is committed to ensure its work is informed by engagement with local communities and is committed to making active use of the available community engagement channels:

- Neighbourhood Development Teams working with community groups to deliver services in priority neighbourhoods.
- Evidence from the Place Survey, British Crime Survey and other survey activity will help build our understanding of public perceptions of crime and disorder issues locally and be used to inform the Partnerships Plans and actions.
- Partnership Action Days are multi agency days which take place around the Borough. They involve many different partners who work together to tackle issues highlighted for that particular area. Each day always includes an opportunity for the public to meet and talk to officers from the police, fire, council and other partners.
- The Partnership will hold at community events in the Borough, such as the ASB Road shows and the Christmas Campaign in Loughborough Town Centre. At these events members of the Partnership Board will be available to explain the work of the Partnership and take questions from the public.

Equality and Diversity

The Partnership is committed to serving all members of its communities effectively, and ensuring that all actions and plans consider implications for a variety of different groups and sections of the community.

The Partnership will work to ensure people are not excluded or disadvantaged because of their age, background, disability, gender, gender identity, race, religion and belief and sexual orientation.

To develop a better understanding of its communities and ensure that any negative consequences for a particular group or section of the community are eliminated, minimised or counterbalanced by other measures the Partnership will use relevant information from its partners to produce an Equality Impact Assessment for this Community Safety Plan.

The Partnership has agreed a set of principles upon which it conducts itself in ensuring that successful outcomes are delivered. These are based upon the values of co-operation, transparency, integrity, equality and accountability.

Co-operation – recognise that successful partnership working is based upon trust and cooperation between partners and the community they serve and encourage such an approach in addressing issues of crime and disorder

Transparency – aim to consistently provide a clear and transparent picture of activity so as to strengthen partnership working and increase confidence of local communities

Integrity – constantly monitor the impact of partnership tactics and activity so as to maintain a high level of integrity at all times

Equality – fair and equal access to services and support irrespective of race, religion, sex, age, sexual orientation or disability

Accountability – be visible and accountable to its community for the decisions and actions it takes on their behalf. The Partnership is committed to serving all members of its communities effectively and has undertaken an equality impact assessment for this strategy.

Appendix I

Role of Partners in Supporting Delivery

Agency	Role and Function	Contribution to Partnership Work	Relationship to CSP	Benefits from Partnership Work
<p>Leicestershire Constabulary</p> <p>Police Community Support Officers (PCSO's)</p>	<p>Prevent and detect crime Tackle the fear of crime Work with the community Use latest technology</p> <p>Employed by Constabulary and part of extended police family They do not have full police powers, yet are a visible patrolling presence and are seen as an effective crime deterrent, particularly in regard to anti-social behaviour</p>	<p>Information and intelligence Enforcement Resources (staffing and financial) Experience of 'what works'</p> <p>A link to the community A conduit for local intelligence and information The tackling and enforcement of low level criminal and anti-social activity</p>	<p>Responsible Authority Policing plan aligned with CSP strategy Strategic and operational input</p> <p>An additional policing resource which can be targeted to areas of greatest need Allows police officers to be freed up to undertake more specialist investigation and detection without denying the community a uniformed presence</p>	<p>Sharing of responsibility for victims Additional resources Holistic responses to long-term problems</p> <p>Funding Recognition of vital role in building community confidence</p>

Agency	Role and Function	Contribution to Partnership Work	Relationship to CSP	Benefits from Partnership Work
Leicestershire Police Authority	Independent body Ensures accountability Sets local police priorities & budgets Appoints senior police managers Monitors police performance Publishes annual policing plan Aims to provide best value	Community consultation Manages and facilitates strategic changes Coordinates Force policies and protocols	Responsible Authority Can provide resources Strategic involvement	Develops local community initiatives Allows 'joining up' of partner strategies Local focus to strategy delivery Good understanding of local crime problems - offers context on how policing can best be delivered
Charnwood Borough Council	Delivers services to meet local communities' needs, including: Housing management Leisure and recreation Environment and planning Community safety Regeneration	Range of resources and expertise Close links to neighbourhoods through service delivery and elected members Ability to deliver responses across departments Provision of data	Responsible Authority Work of CSP embedded within planning and delivery of services Strategic and long term focus	Additional information on problems in local communities Sharing of resources Opportunity to work with partners to deliver full packages of responses Multi-agency perspective in local policy making
Leicestershire Fire Authority	Provides fire and rescue services	Manages and facilitates strategic change	Responsible Authority (Police	Raise awareness of non-accidental fires

Agency	Role and Function	Contribution to Partnership Work	Relationship to CSP	Benefits from Partnership Work
	<p>Promotes fire safety Sets budget for fire service Ensures efficiency & effectiveness Determines strategic direction Appoints Chief Fire Officer Monitors work of FRS</p>	<p>Use of equipment and personnel in interests of community</p>	<p>Reform Act 2002) Provides opportunity to join with other agencies in local initiatives</p>	<p>Information sharing to develop interventions – especially preventative initiatives Forging strategic and joint initiatives</p>
<p>Leicestershire County & Rutland Primary Care Trust</p>	<p>Plan, commission and hold to account services such as GPs, dentists and health visitors Can purchase secondary care services for residents in their area based on community need Can commission drug treatment services in partnership with the DAAT.</p>	<p>Information and data provision Leadership in health programmes Support local drug/alcohol initiatives</p>	<p>Responsible Authority Target areas of poorest health and highest crime tend to be the same Experience of crime and fear of crime can lead to both physical and mental ill health Many offenders have physical and mental health problems</p>	<p>Joining up of services with crime reduction programmes CSP can influence the development of local health priorities Cross-agency work on domestic violence, drugs and alcohol etc. Sharing of consultation processes. Cross agency work on reducing smoking prevalence, tackling obesity, reducing alcohol harm, treating drug addiction</p>

Agency	Role and Function	Contribution to Partnership Work	Relationship to CSP	Benefits from Partnership Work
				improving sexual health and improving mental health. CSP could influence the development of local health priorities. Supporting any health issues with crime reduction programmes.
Loughborough University	The University recognises its corporate responsibilities and has an explicit goal to work with the town of Loughborough, and our local authorities, to deliver an environment in which the inter-related communities of the University, the locality and the region can thrive. Local residents, the police and other authorities are all significant partners in this.	A partnership and engagement strategy is central to achieving this goal. Specific initiatives include a telephone helpline for residents, off campus security patrols, the appointment of a Community Relations Officer and Community Wardens and the introduction of a community newsletter and community web site to provide information.	Provides opportunity to join with other agencies in local initiatives and to share in joint planning.	Sharing of resources Opportunity to work with partners to deliver full packages of responses. Improved sharing of information and intelligence. Better targeting of interventions as a result

Agency	Role and Function	Contribution to Partnership Work	Relationship to CSP	Benefits from Partnership Work
<p>Leicestershire County Council</p> <p>Leicestershire Drug and Alcohol Action Team (DAAT)</p>	<p>Delivers services to meet local communities' needs, including:</p> <ul style="list-style-type: none"> Social Services Education and Youth Services Environmental Services Road and Transport services <p>Responsibility for delivery of the National Drug Strategy involving:</p> <ul style="list-style-type: none"> Commissioning of services, Monitoring and reporting on performance, Coordination of partnership projects 	<p>Range of resources and expertise</p> <p>Close links to neighbourhoods through service delivery and elected members</p> <p>Ability to deliver responses across departments</p> <p>Provision of data</p> <p>Information and data relating to nature of drugs in area and needs of drug users</p> <p>Expertise relating to drug treatment</p> <p>Understanding of drug culture</p> <p>Leadership on drug/alcohol issues</p> <p>Long-term preventative work</p>	<p>Responsible Authority</p> <p>Work of CSP embedded within planning and delivery of services</p> <p>Strategic and long term focus</p> <p>Close links with CSP's</p> <p>Contributes to crime and disorder audits</p> <p>CSP may assist or provide additional resources when focusing on specific crime types i.e. burglary reduction</p>	<p>Additional information on problems in local communities</p> <p>Sharing of resources</p> <p>Opportunity to work with partners to deliver full packages of responses</p> <p>Multi-agency perspective in local policy making</p> <p>Opportunity to maximise use of resources and join up work tackling both crime and its motivators</p> <p>Opportunity to engage with local operational or project planning</p> <p>Delivery mechanism for work on alcohol and violent crime</p>

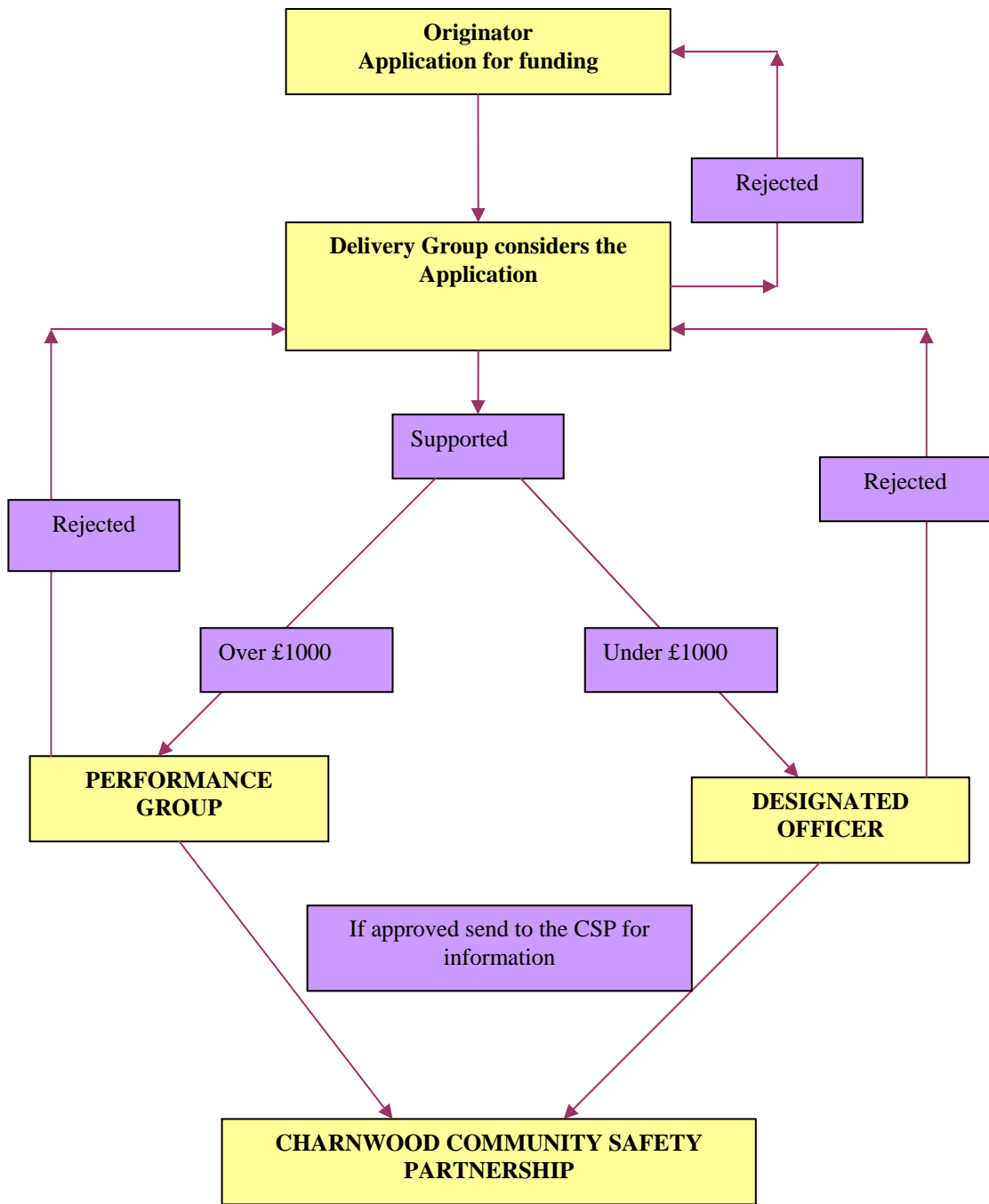
Agency	Role and Function	Contribution to Partnership Work	Relationship to CSP	Benefits from Partnership Work
Youth Offending Teams (YOT)	Delivers Youth Justice Board plans Assesses and responds to needs of young offenders Identifies specific problems and measures risks young offenders pose to others Provides programmes addressing the needs of young people to prevent re-offending	Provision of data and information on young offenders Knowledge of issues affecting young people and services available Ability to work with parents and families	Should align both CSP strategy and Youth Justice Plan in order that common targets and objectives can be met CSP partners can assist in the delivery of YOT programmes, most particularly around reparation	Opportunity to feed in to local decision making Opportunity to maximise resources and work with voluntary youth agencies Ability to see whole picture of activity within communities that can lead to youth offending
Probation (National Offender Management Service)	Assists court sentencing decisions Provider of supervision and rehabilitation of offenders Works with adult offenders National Offender Management Service merges Probation and prison services (NOMS)	Management of key offenders in local community Expertise on causes of offending Programmes to tackle offending behaviour Working in partnership to target persistent and prolific offenders	Statutory partner Aims of CSP and probation service are similar in that both aim to reduce offending by targeting the most persistent and prolific of offenders	Partners to support the delivery of reparation programmes Joining up of strategies relating to victims and offenders Access to funding to diversify or develop local programmes
Housing Providers	Housing Associations are the main providers of	Providers of specialist and supported housing	Strong local links First point of	Coordination and prioritisation of

Agency	Role and Function	Contribution to Partnership Work	Relationship to CSP	Benefits from Partnership Work
	<p>new social housing, run as businesses but not trading for profit</p> <p>Registered Social Landlords (RSL) are registered with the Housing Corporation</p> <p>Housing Regeneration Companies (HRCs) are a new approach to neighbourhood regeneration and include housing associations, local authorities, co-operatives, private landlords and other agencies to deliver innovative approaches to property management and housing</p>	<p>Leadership on neighbourhood management</p> <p>Involvement in anti-social and rehabilitation and resettlement programmes</p> <p>Can target harden properties and undertake environmental improvements</p>	<p>contact for resident complaints (asb, drug dealing and poorly managed environments).</p> <p>Can provide services to resettle offenders; ensure environmental and target hardening measures, educate and support victims and potential victims of crime.</p> <p>A range of enforcement powers (including evictions, conditions of tenancy and warnings).</p> <p>Respond to domestic abuse - providing accommodation to victims and children.</p>	<p>programmes including 'supporting people'</p> <p>Effective multi-agency neighbourhood management</p> <p>Collaboration with key agencies on effective responses to dealing with problem families</p>
Local Criminal	Established in 2003, and	Improving public	Can advise CSP on	Routes to the

Agency	Role and Function	Contribution to Partnership Work	Relationship to CSP	Benefits from Partnership Work
Justice Board (LCJB)	brings together the principal criminal justice agencies across the area including Crown Prosecution Service (CPS), Police, Probation, Magistrates and Crown Courts. Aims to improve the delivery of justice and services provided to victims and witnesses Focus on 'Narrowing the Justice Gap' aiming to increase the number of offences brought to court and resolved Aims to reduce time from arrest to sentence	confidence in the justice system, with aims of reducing fear of crime, and improving willingness of community to report offences Fast tracking of offenders identified through the Prolific and Other Priority Offenders Strategy	future developments or specific strategies Can assist in multi-agency training Close working with court officers Establishing clear guidelines on detail and extent of evidence required in court cases	community to disseminate success Joining up of legal processes, improving quality and standardisation of evidential material Training and input into policy developments at local level Alignment of common targets and priorities
Community and Voluntary Sector	A range of relationships, groups and networks of people who share neighbourhoods, common understandings and interests Ranges from small	Inform on community concerns and anxieties Conduit of information and intelligence A deliverer of appropriate, quality services	Can effectively tackle crime and reduce fear. Informal local networks can be an asset in gathering information /	Promotion of shared responsibility Effective use of resources Delivery of services close to the community

Agency	Role and Function	Contribution to Partnership Work	Relationship to CSP	Benefits from Partnership Work
	informal community groups through to large scale charities		intelligence and providing a route through which to promote positive messages. Community development work is seeks to empower the community	
Elected Members	Directly responsible for setting local authority policies and strategic decisions about future direction.	Can influence local authority policy and help create favourable conditions for the success of the CSP	As part of local authority have a statutory responsibility for the CSP Have financial responsibility for funding community safety	Bring political know how to partnerships Can directly represent the public and have knowledge of public concerns and needs over crime.
Businesses	Contribute to local economy through employment and generation of wealth	Can bring funds to partnerships Bring commercial know how which is invaluable for fund raising and effective management of projects	Can be invited on to CSP	Bring a different perspective to CSP of local problems and solutions.

Appendix 2
Funding Flow Chart



Glossary

ASB	Anti-Social Behaviour
ABC	Acceptable Behaviour Contracts
ASBO	Anti Social Behaviour Order
ASBI	Anti Social Behaviour Injunction
BCS	British Crime Survey
BCU	Basic Command Unit (Main police station for an area: North, South or Central Leicestershire)
CSP	Community Safety Partnership
CSPB	Community Safety Programme Board – The body that leads on and joins up community safety across Leicester, Leicestershire and Rutland
DAAT	Drug and Alcohol Action Team
DIP	Drugs Intervention Program
DV / DA	Domestic Violence / Domestic Abuse
LAA	Local Area Agreement
LPU	Local Policing Unit (Police station)
LSP	Local Strategic Partnership (Charnwood Together)
MAPPOM	Multi-Agency Prolific & Priority Offender Management – Leicestershire’s programme for managing and reducing offending of PPOs
NI	National Indicator
NIM	National Intelligence Model
PCT	Primary Care Trust
PPO	Prolific & Priority Offenders – The small proportion of offenders who cause a disproportionately large amount of crime and disorder in local communities
SCS	Sustainable Communities Strategy (The strategy of the LSP to improve the quality of life for communities)