

CHARNWOOD BOROUGH COUNCIL

Annual
Budget
2009 / 10



Charnwood

Leading in Leicestershire

AS PER COUNCIL
2nd MARCH 2009

Charnwood Borough Council

2009/10 Budget Book

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Summary of General Fund Original Budget 2009-10

Actual 2007/08		Original Budget 2008/09	Revised Budget 2008/09	Original Budget 2009/10
£000		£000	£000	£000
21,505	General Fund Service Expenditure	24,326	25,133	25,112
270	Less FRS 17 Pension Adjustment	0	0	0
(2,441)	Less: Capital Charges	(4,422)	(4,137)	(3,566)
19,334	Net Service Expenditure	19,904	20,996	21,546
474	Revenue Contribution to Capital	769	1,222	614
235	Interest Payable	237	237	237
(1,686)	Less: Interest on Revenue Balances	(1,307)	(1,252)	(481)
18,357	Total Borough Expenditure	19,603	21,203	21,916
0	Less Contribution (from) Capital Plan Reserve	0	(577)	(432)
(1,306)	Less Contribution (from) Reinvestment Reserve	(240)	(819)	(102)
1,174	Less Contribution to/(from) Working Balance	(5)	(205)	(1,272)
(597)	Less Contribution (from) LABGI	(649)	(806)	(782)
	Less Contribution (from) Performance Reward Grant		(87)	(179)
17,628	Precept Requirement	18,709	18,709	19,149
	Precept Income			
1,664	Revenue Support Grant	1,467	1,467	2,304
9,915	Redistributed NNDR	10,535	10,535	9,984
0	RSG - Concessionary Travel	354	354	362
4,974	Council Tax receipts	5,156	5,156	5,372
976	Loughborough Special Levy	1,159	1,159	1,189
99	Collection Fund	38	38	(62)
17,628		18,709	18,709	19,149

Summary of General Fund Original Budget 2009-10

Actual 2007/08		Original Budget 2008/09	Revised Budget 2008/09	Original Budget 2009/10
£000		£000	£000	£000
	<u>REVENUE BALANCES</u>			
	<u>Working Balance</u>			
1,484	Balance at 1 April	1,089	2,658	2,453
1,174	Transfer (to)/from General Fund	(5)	(205)	(1,272)
2,658	Balance at 31 March	1,084	2,453	1,181
	<u>Reinvestment Reserve</u>			
3,650	Balance at 1 April	1,512	1,335	576
(1,306)	Transfers to General Fund	(240)	(819)	(102)
0	Transfers from LABGI	0	60	0
(1,009)	Transfers to Capital Plan Reserve	(100)	0	0
1,335	Balance at 31 March	1,172	576	474
	<u>LABGI Reserve</u>			
1,005	Balance at 1 April	1,893	649	782
241	Anticipated receipts during year	0	999	0
0	Transferred to Reinvestment Reserve	0	(60)	0
0	Currently Allocated	(504)	0	0
(597)	Transferred to General Fund	(649)	(806)	(782)
649	Balance at 31 March	740	782	0
	<u>Performance Reward Grant Reserve</u>			
133	Balance at 1 April	266	266	179
0	Transferred to General Fund	0	(87)	(179)
133	Receipts during year	0	0	0
266	Balance at 31 March	266	179	0
	<u>Capital Plan Reserve</u>			
0	Balance at 1 April	1,009	1,009	432
0	Transferred to General Fund	0	(577)	(432)
1,009	Net Transfer from Reinvestment Reserve	100	0	0
1,009	Balance at 31 March	1,109	432	0
5,917	TOTAL BALANCES	4,371	4,422	1,655

Council Tax Analysis 2009/10

2008/09			2009/10		%	Per Head
53,026.0		TAX BASE (at CBC collection rate)	53,391.3		Change	
16,375.2		LOUGHBOROUGH TAX BASE	16,334.8		Per Band D	160,888
£	£ p		£	£ p	0.69	
18,709,000	352.83	TOTAL BUDGET REQUIREMENT	19,149,500	358.66	1.7	119.02
(1,159,113)	(21.86)	LESS Special Levy	(1,189,000)	(22.27)	1.9	(7.39)
17,549,887	330.97		17,960,500	336.39	1.6	111.63
(1,466,516)	(27.66)	Less Revenue Support Grant	(2,304,467)	(43.16)	56.1	(14.32)
(354,000)	(6.67)	Concessionary Travel Grant	(362,000)	(6.78)	100.0	(2.25)
(10,534,699)	(198.67)	NNDR Redistribution	(9,984,135)	(187.00)	(5.9)	(62.06)
5,194,672	97.97		5,309,898	99.45	1.5	33.00
(38,000)	(0.72)	Collection Fund	62,000	1.16	(261.87)	0.39
5,156,672	97.25	BASIC BOROUGH PRECEPT	5,371,898	100.61	3.5	33.39
		<u>OTHER PRECEPTS</u>				
2,378,788	44.86	Parishes	2,518,387	47.17	5.15	15.65
53,442,074	1,007.85	Leicestershire County Council	55,370,737	1,037.07	2.90	344.16
2,642,211	49.83	Combined Fire Authority	2,766,828	51.82	3.99	17.20
8,505,270	160.40	Leicestershire Police Authority	8,820,777	165.21	3.00	54.83
66,968,343	1,262.94		69,476,729	1,301.27	3.03	431.83
1,159,113	70.78	SPECIAL LEVY (LOUGHBOROUGH)	1,189,000	72.79	2.83	7.39
73,284,128	1,382.04	TOTAL REQUIREMENT	76,037,627	1,424.15	3.05	472.61
72,125,015	1,360.19	AVERAGE PARISH PRECEPT	74,848,627	1,401.88	3.07	
70,905,340.00	1,386.10	LOUGHBOROUGH PRECEPT	73,519,240	1,427.50	2.99	

2009/10 Council Tax- Parish Precepts

DETAILS	TAX BASE BAND 'D'	PRECEPT REQUIREMENT	PARISH BAND 'D' CHARGE
		£	£
Anstey	2,157.4	123,250	57.13
Barkby and Barkby Thorpe	163.5	6,250	38.23
Barrow-upon-Soar	2,047.7	150,341	73.42
Beeby	33.8	-	-
Birstall	4,041.0	335,299	82.97
Burton-on-the-Wolds, Cotes & Prestwold	531.3	19,000	35.76
Cossington	219.4	10,000	45.58
East Goscote	916.1	54,300	59.27
Hathern	722.4	34,700	48.03
Hoton	147.6	5,750	38.96
Mountsorrel	2,786.1	172,126	61.78
Newtown Linford	510.8	38,000	74.39
Queniborough	944.3	34,000	36.01
Quorndon	2,175.5	157,300	72.31
Ratcliffe-on-the-Wreake	86.3	2,500	28.97
Rearsby	430.7	18,008	41.81
Rothley	1,652.8	98,500	59.60
Seagrave	260.4	14,675	56.36
Shepshed	4,498.6	313,014	69.58
Sileby	2,478.5	153,680	62.01
South Croxton	124.0	7,330	59.11
Swithland	148.5	3,000	20.20
Syston	4,156.9	392,500	94.42
Thrussington	258.2	4,500	17.43
Thurcaston & Cropston	951.3	32,000	33.64
Thurmaston	2,829.8	257,664	91.05
Ulverscroft	61.5	-	-
Walton-on-the-Wolds	129.2	2,500	19.35
Wanlip	82.1	2,000	24.36
Woodhouse	952.6	57,500	60.36
Wymeswold	558.2	18,700	33.50
	37,057	2,518,387	67.96
Loughborough	16,334.8	1,189,000	72.79
Total	53,391.3	3,707,387	
Average			69.44
	5		

Loughborough Special Expenses

2008/09		2009/10
Loughborough	Service	Loughborough
£		£
-2,500	November Fair	9,300
	<u>Parks:</u>	
522,900	Loughborough - including Loughborough in Bloom	558,500
15,100	Gorse Covert and Booth Wood	8,900
	<u>Sports Grounds:</u>	
47,900	Derby Road	62,400
25,100	Lodge Farm	28,000
13,700	Nanpantan	52,300
26,400	Park Road	25,600
34,000	Shelthorpe Golf Course	35,700
106,400	Loughborough Cemetery	129,400
32,000	Allotments - Loughborough	35,600
13,000	Carillon Tower	14,800
103,700	Festive Decorations and Illuminations	64,100
55,400	Town Centre Management, including contribution to Loughborough Regeneration	156,700
993,100		1,181,300
	Adjustments from Year 2007/08	-71,579
	Add 2007/08 Savings Included in 2008/09	79,279
139,292	Adjustments from Year 2006/07	
106,000	Budgeted Deficit 2007/08	
-79,279	Projected Savings 2007/08	
1,159,113	AMENDED TOTAL	1,189,000
16,375	Council Tax Base	Divided by 16,334.80
<u>70.78</u>	Special Council Tax	<u>72.79</u>

Notes to Subjective Analysis

Items Included Under Standard Detail Headings

Expenditure – This includes the following:

- | | |
|----------------------|---|
| Employees | - Salaries, wages, employer's national insurance and superannuation contributions, agency staff and employee expenses. It includes both full and part time employee |
| Premises | - Expenses directly related to the running of premises and land. e.g. grounds maintenance, gas, electricity, rent, business rates, repairs and maintenance. |
| Transport | - All costs associated with the provision, hire or use of transport, including car allowances, insurance, maintenance and management of the fleet. |
| Supplies & Services | - All materials, equipment and hired services necessary for the operation of a particular service, e.g. equipment, tools and materials, chemicals, poisons, clothes and uniforms, professional fees, vending machines, printing, stationery and |
| Third Party Payments | - A third party payment is a payment made to an external provider, or an internal service delivery unit which is trading independently, in return for the provision of a service. For example, payments in respect of refuse collection and dog control services. |
| Transfer Payments | - Payments to individuals for which no goods or services are received in return by the local authority. The major component of this is Housing Benefits. |

Support Services & Capital Charges

- | | |
|-------------------------|---|
| Support Services | - Recharges from service units and rechargeable cost centres to other service units and front line services. It includes charges for services (e.g. computer services, office accommodation costs, accountancy etc...). |
| Capital Financing Costs | - Charges for capital related items. e.g. finance lease charges, capital charges and deferred charges. |

Income

- | | |
|-----------------------|--|
| Income | - All income received by the service from external users. This includes fees and charges, sales, rents, grants and interest. |
| Income From Recharges | - Internal income for support services. e.g. computer services, office accommodation charges, accountancy etc... |

General Fund Subjective Analysis 2009/10

	Actual 2007/08 £	Original 2008/09 £	Revised 2008/09 £	Original 2009/10 £
Subjective Analysis				
Employees	15,906,380	15,922,300	16,324,800	15,748,900
Premises	1,913,446	1,918,400	1,980,900	2,038,700
Transport	2,133,146	2,202,700	2,132,900	2,229,800
Supplies & Services	5,888,206	5,186,400	6,701,000	5,735,500
Third Party Payments	6,963,999	7,020,100	6,975,300	7,784,400
Transfer Payments	24,190,961	25,775,700	27,777,700	29,275,600
Support Services	16,553,478	15,685,500	17,055,300	16,894,400
Capital Financing	2,376,290	4,421,800	4,137,000	3,566,100
Gross Expenditure	75,925,856	78,132,900	83,084,900	83,273,400
Income	(35,978,289)	(37,605,200)	(39,938,100)	(40,872,300)
Recharge Income	(18,442,167)	(16,202,000)	(17,514,800)	(17,289,400)
Gross Income	(54,420,456)	(53,807,200)	(57,452,900)	(58,161,700)
Total Net Expenditure	21,505,400	24,325,700	25,632,000	25,111,700

Analysis of Services 2009/10

	Prime Expenditure £	Prime Income £	Net Effect of Internal Recharges £	Net Expenditure £
<u>Central Services</u>				
Corporate & Democratic Core	1,348,900	(102,400)	1,700,300	2,946,800
Unapportionable Central Overheads	96,000	0	106,300	202,300
<u>Central Services to the Public</u>				
Local Land Charges	46,000	(232,000)	151,500	(34,500)
Local Tax Collection	8,904,600	(8,210,300)	555,500	1,249,800
General Grants, Bequests and Donations	349,900	(16,000)	193,400	527,300
Elections	220,700	(7,300)	(20,600)	192,800
<u>Cultural, Environmental & Planning Services</u>				
Cultural & Related Services	3,021,200	(1,415,700)	2,314,100	3,919,600
Environmental Services	9,337,100	(3,034,800)	2,167,800	8,470,100
Planning & Development Services	1,910,000	(2,376,300)	2,784,700	2,318,400
Highways/Transportation	2,087,200	(902,400)	564,500	1,749,300
Housing Services - General Fund	23,415,400	(22,436,100)	2,616,800	3,596,100
<u>Other Operating Income & Expenditure</u>				
Trading Operations	176,000	(420,400)	104,800	(139,600)
<u>Miscellaneous</u>				
Miscellaneous Services	111,300	0	0	111,300
Misc Holding Accounts	45,400	(295,700)	250,000	(300)
SUs/ORCCs to be nil	11,743,200	(1,422,900)	(10,318,000)	2,300
General Fund Net Service Expenditure	62,812,900	(40,872,300)	3,171,100	25,111,700
Interest on Balances	0	(481,000)	0	(481,000)
Interest Payable	237,000	0	0	237,000
Revenue Contribution to Capital Outlay	614,000	0	0	614,000
Asset Financing Account	0	(3,566,100)	0	(3,566,100)
Total Borough Expenditure	63,663,900	(44,919,400)	3,171,100	21,915,600
Housing Services - HRA	10,054,400	(14,652,600)	4,369,800	(228,400)
Net Total GF & HRA Expenditure	73,718,300	(59,572,000)	7,540,900	21,687,200

The above table has been collated in line with the CIPFA Code of Practice

2009/10 GF Overall Summary by Directorate

Actual 2007/08 £	Description	Original 2008/09 £	Revised 2008/09 £	Original 2009/10 £
Summary for Deputy Chief Executive Directorate				
794,656	Benefits	1,009,000	1,047,600	958,200
0	Deputy Chief Executive	110,500	800	(2,100)
(47,554)	Finance	451,400	422,100	439,400
0	Human Resources	90,800	(5,900)	26,800
0	Information Services	(88,300)	9,700	8,800
1,307,056	Revenues	1,426,800	1,325,000	1,329,600
2,054,159		3,000,200	2,799,300	2,760,700
Summary for Programmes & Resources Directorate				
0	Change Management	274,800	157,300	14,100
1,739,365	Chief Executive's Team	1,327,900	2,046,500	1,779,900
1,232,439	Democratic Services	1,125,500	1,300,500	1,294,900
2,971,803		2,728,200	3,504,300	3,088,900
Summary for Governance & Procurement Directorate				
472,035	Community Grants	329,200	682,700	533,000
0	Deputy Monitoring Officer	0	8,900	(700)
0	Legal Services	63,400	35,700	44,600
0	Performance & Audit	600	(29,100)	(900)
28,058	Property	(227,500)	(111,800)	(37,700)
0	Risk Management	(2,900)	77,000	(1,800)
500,093		162,800	663,400	536,500
Summary for Partnerships & Customer Services Directorate				
609,605	Community Safety	366,300	575,500	476,300
0	Consultation, Comms & Partnerships	(19,300)	2,900	(2,200)
33,712	Contact Centre	85,000	159,400	257,600
0	Customer Services	(26,900)	27,500	(9,800)
65,877	Licensing	61,300	67,100	56,300
0	Partnership & Customer Servs Directorate	(79,800)	(100)	(5,100)
709,194		386,600	832,300	773,100
Summary for Development Directorate				
231,032	Building Control	162,100	303,300	276,800
297,986	Conservation & Design	429,800	377,700	340,900
492,774	Development Control	487,000	413,300	397,900
0	Development Directorate	100	0	(1,600)
204,065	Economic Development	375,100	267,700	213,800
148,288	Landscape, Trees & Biodiversity	0	0	0
2,128,687	Planning & Transport Policy	1,752,900	2,122,200	2,476,100
3,502,831		3,207,000	3,484,200	3,703,900
Summary for Loughborough Regeneration Directorate				
0	Loughborough Regeneration	(200)	0	(4,600)
0		(200)	0	(4,600)

2009/10 GF Overall Summary by Directorate

Actual 2007/08 £	Description	Original 2008/09 £	Revised 2008/09 £	Original 2009/10 £
Summary for Leisure & Environment Directorate				
1,320,437	Cultural Services	1,134,700	1,181,300	1,200,700
364,754	Engineering Services	618,200	585,800	720,500
4,384,250	Environment Services	4,740,200	4,640,700	5,114,000
1,402,071	Green Spaces	1,804,700	1,624,200	1,628,800
0	Leisure & Env Management	200	100	28,500
1,240,500	Sports & Recreation Services	1,181,100	1,347,500	1,302,000
233,931	Street Management	371,400	584,500	432,500
8,945,942		9,850,500	9,964,100	10,427,000
Summary for Housing & Health Directorate				
935,003	Environmental Health	1,006,400	975,200	971,700
0	Housing & Health Directorate	(700)	0	(1,800)
1,886,375	Housing Services	3,984,900	3,409,200	2,856,300
2,821,378		4,990,600	4,384,400	3,826,200
21,505,400	Grand Total	24,325,700	25,632,000	25,111,700

2009/10 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 2009/10	All Other Controllable Costs 2009/10	Controllable Income 2009/10	Net Effect of Internal Recharges 2009/10	Net Cost 2009/10
	£	£	£	£	£
Directorate: Deputy Chief Executive					
HOS: Benefits					
D200 Benefits Admin Service Unit	988,500	153,100	(866,000)	601,600	877,200
D210 Non-HRA Rent Rebates	0	118,800	(109,600)	0	9,200
D220 Rent Allowances	0	11,506,500	(11,490,700)	0	15,800
D245 GF Rent Rebates	0	9,800,200	(9,771,700)	0	28,500
D250 Council Tax Rebates	0	7,842,300	(7,814,800)	0	27,500
Benefits Total	988,500	29,420,900	(30,052,800)	601,600	958,200
HOS: Deputy Chief Executive					
C150 Deputy Chief Executive	106,700	4,100	0	(112,900)	(2,100)
Deputy Chief Executive Total	106,700	4,100	0	(112,900)	(2,100)
HOS: Finance					
C205 External Financial Overheads	0	229,500	0	(243,500)	(14,000)
C215 Non Distributed Costs	96,000	0	0	106,300	202,300
C390 SIRS Finance Section	32,000	500	(33,700)	15,900	14,700
C400 Accountancy Service Unit	380,900	64,200	(57,000)	(429,500)	(41,400)
C401 Contingencies	0	111,300	0	0	111,300
C405 Treasury Management	0	35,900	0	(35,900)	0
C500 Housing Advances	0	700	0	1,100	1,800
C505 Income Service Unit	83,600	20,800	(17,900)	(35,600)	50,900
C510 Payments Service Unit	44,700	9,400	(8,900)	(34,200)	11,000
C511 Central Purchasing Team	96,900	5,000	(5,900)	(92,200)	3,800
C515 Payroll Service Unit	53,000	15,500	(16,100)	(39,900)	12,500
C990 Transfers to HRA (GF A/c)	0	91,800	0	0	91,800
C995 GF-Other Council Property	0	0	(5,300)	0	(5,300)
Finance Total	787,100	584,600	(144,800)	(787,500)	439,400
HOS: Human Resources					
A020 Human Resources Division Service Unit	379,000	35,200	(39,100)	(348,300)	26,800
Human Resources Total	379,000	35,200	(39,100)	(348,300)	26,800
HOS: Information Services					
G115 Central Telephone Expenses	0	218,200	(78,300)	(129,300)	10,600
G200 Danwood Printing Contract	0	0	(15,000)	0	(15,000)
V001 Information & Communication Services SU	865,200	22,700	(128,000)	(784,000)	(24,100)
V002 External ICS Services	0	284,100	(47,900)	(198,900)	37,300
Information Services Total	865,200	525,000	(269,200)	(1,112,200)	8,800

2009/10 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 2009/10	All Other Controllable Costs 2009/10	Controllable Income 2009/10	Net Effect of Internal Recharges 2009/10	Net Cost 2009/10
	£	£	£	£	£
HOS: Revenues					
C050 Document Management System	0	64,800	0	(22,800)	42,000
C308 NNDR Relief	0	65,300	0	0	65,300
D105 Council Tax Service Unit	823,600	179,300	(165,700)	528,400	1,365,600
D110 NNDR Service Unit	44,800	14,600	(229,800)	27,100	(143,300)
Revenues Total	868,400	324,000	(395,500)	532,700	1,329,600
Total for Deputy Chief Executive Directorate	3,994,900	30,893,800	(30,901,400)	(1,226,600)	2,760,700
Directorate: Programmes & Resources					
HOS: Change Management					
A200 Programme & Project Support Team	375,300	71,800	(9,200)	(410,900)	27,000
A205 Corporate Learning & Development	57,900	0	0	(67,900)	(10,000)
G001 Programmes & Resources Directorate	152,300	1,700	0	(156,900)	(2,900)
Change Management Total	585,500	73,500	(9,200)	(635,700)	14,100
HOS: Chief Executive's Team					
A001 Chief Executive's Team Service Unit	191,900	9,100	0	(204,600)	(3,600)
A010 Corporate Management	0	32,300	0	1,751,200	1,783,500
Chief Executive's Team Total	191,900	41,400	0	1,546,600	1,779,900
HOS: Democratic Services					
A015 Civic Expenses Services Unit	44,300	33,000	0	39,500	116,800
E100 Elections	12,000	2,200	0	50,600	64,800
E105 Register of Electors Service Unit	158,300	48,200	(7,300)	(71,200)	128,000
E300 Land Charges Service Unit	0	46,000	(232,000)	151,500	(34,500)
G100 Committee Administration Service Unit	212,600	5,700	0	(240,600)	(22,300)
G102 Democratic Representation & Management	11,800	423,200	0	607,100	1,042,100
Democratic Services Total	439,000	558,300	(239,300)	536,900	1,294,900
Total for Programmes & Resources Directorate	1,216,400	673,200	(248,500)	1,447,800	3,088,900
Directorate: Governance & Procurement					
HOS: Performance & Audit					
C100 Performance & Internal Audit SU	252,200	17,000	(16,600)	(253,000)	(400)
C210 Insurance	216,800	298,800	(16,100)	(500,000)	(500)
Performance & Audit Total	469,000	315,800	(32,700)	(753,000)	(900)
HOS: Community Grants					
C301 Community Services (SLAS)	0	151,600	0	21,100	172,700
C302 Fearon Hall	0	37,500	0	4,900	42,400
C304 Community Grants - Non-SLAS	0	133,000	(16,000)	172,300	289,300
C305 Gorse Covert Community Centre	0	25,200	0	3,400	28,600
Community Grants Total	0	347,300	(16,000)	201,700	533,000

2009/10 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 2009/10	All Other Controllable Costs 2009/10	Controllable Income 2009/10	Net Effect of Internal Recharges 2009/10	Net Cost 2009/10
	£	£	£	£	£
HOS: Deputy Monitoring Officer					
E030 Deputy Monitoring Officer	39,500	1,600	0	(41,800)	(700)
Deputy Monitoring Officer Total	39,500	1,600	0	(41,800)	(700)
HOS: Legal Services					
E010 Legal Services Service Unit	358,200	37,800	(59,800)	(291,600)	44,600
Legal Services Total	358,200	37,800	(59,800)	(291,600)	44,600
HOS: Property					
E015 Valuation Costs etc	0	11,100	(10,500)	2,300	2,900
L030 Property Services Unit	363,200	27,000	(47,800)	(345,800)	(3,400)
L100 Limehurst Depot-General	0	0	(73,400)	15,400	(58,000)
L120 Derby Road Depot	0	44,000	0	(43,800)	200
L130 Railway Terrace Depot	0	17,200	0	(17,100)	100
M800 Southfields Offices	99,600	441,000	(117,600)	(413,000)	10,000
M805 Southfields ICS Building	0	84,700	0	(84,600)	100
M810 Macaulay House	0	160,800	0	(89,600)	71,200
M830 Town Hall Chambers	0	0	(19,500)	3,100	(16,400)
M835 Misc Land & Property	0	24,700	(18,500)	92,500	98,700
P105 Chainbridge Industrial Estate	0	600	(108,600)	15,700	(92,300)
P120 Loughborough Industrial Park	0	300	(27,200)	29,600	2,700
P125 Meadow Lane Industrial Site	0	13,000	(125,400)	47,700	(64,700)
P135 Ark Business Centre	0	63,600	(110,200)	66,300	19,700
P136 Oak Business Centre - Sibley	0	129,500	(201,500)	63,500	(8,500)
Property Total	462,800	1,017,500	(860,200)	(657,800)	(37,700)
HOS: Risk Management					
C001 Governance & Procurement Directorate	84,900	4,300	0	(91,000)	(1,800)
Risk Management Total	84,900	4,300	0	(91,000)	(1,800)
Total for Governance & Procurement Directorate	1,414,400	1,724,300	(968,700)	(1,633,500)	536,500
Directorate: Partnerships & Customer Services					
HOS: Consultation, Comms & Partnerships					
G105 Communications & Consultation Team	167,300	76,400	0	(245,900)	(2,200)
Consultation, Comms & Partnerships Total	167,300	76,400	0	(245,900)	(2,200)
HOS: Contact Centre					
A008 CCTV Monitoring	123,200	2,000	(2,000)	32,000	155,200
V023 Contact Centre- General Fund	389,400	58,600	(52,700)	(292,900)	102,400
Contact Centre Total	512,600	60,600	(54,700)	(260,900)	257,600

2009/10 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 2009/10	All Other Controllable Costs 2009/10	Controllable Income 2009/10	Net Effect of Internal Recharges 2009/10	Net Cost 2009/10
	£	£	£	£	£
HOS: Customer Services					
C600 Cashiers Service Unit	(600)	0	0	0	(600)
M540 Residents Preferential Parking	28,000	17,400	(55,000)	9,300	(300)
V007 Customer Service Centre	489,900	42,500	(88,600)	(452,700)	(8,900)
Customer Services Total	517,300	59,900	(143,600)	(443,400)	(9,800)
HOS: Licensing					
E205 Licensing Service Unit	178,000	34,100	(240,200)	84,400	56,300
Licensing Total	178,000	34,100	(240,200)	84,400	56,300
HOS: Partnership & Customer Servs Directorate					
D001 Partnerships & Customer Services Directorate	129,400	23,200	0	(157,700)	(5,100)
Partnership & Customer Servs Directorate Total	129,400	23,200	0	(157,700)	(5,100)
HOS: Community Safety					
A009 Communities & Partnerships Team	317,100	23,300	0	(346,200)	(5,800)
G104 Crime & Disorder	0	107,600	(97,000)	471,500	482,100
Community Safety Total	317,100	130,900	(97,000)	125,300	476,300
Total for Partnerships & Customer Services Directorate	1,821,700	385,100	(535,500)	(898,200)	773,100
Directorate: Development					
HOS: Building Control					
P010 Street Naming & Numbering	0	0	0	50,600	50,600
P599 Building Control Service Unit	540,200	80,800	(300)	(630,500)	(9,800)
P600 Building Control Services-Commercial	0	11,100	(519,300)	500,700	(7,500)
P605 Building Control Services-Non Commercial	0	0	(3,400)	173,900	170,500
P610 Building Control Services-Statutory	0	0	0	80,100	80,100
P615 Building Control Services-Partner Authority Work	0	15,000	(22,100)	0	(7,100)
Building Control Total	540,200	106,900	(545,100)	174,800	276,800
HOS: Conservation & Design					
P299 Conservation & Landscape SU	216,200	26,700	(19,900)	117,900	340,900
Conservation & Design Total	216,200	26,700	(19,900)	117,900	340,900
HOS: Development Control					
P499 Development Control Service Unit	801,400	66,100	(190,000)	(979,100)	(301,600)
P500 Planning Applications	0	29,700	(716,600)	1,148,400	461,500
P510 Appeals & Enforcements	0	500	(4,900)	242,400	238,000
Development Control Total	801,400	96,300	(911,500)	411,700	397,900
HOS: Economic Development					
P100 Economic Regeneration	57,300	59,800	0	96,700	213,800
Economic Development Total	57,300	59,800	0	96,700	213,800

2009/10 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 2009/10	All Other Controllable Costs 2009/10	Controllable Income 2009/10	Net Effect of Internal Recharges 2009/10	Net Cost 2009/10
	£	£	£	£	£
HOS: Development Directorate					
P325 Planning Services Management SU	85,000	4,200	0	(90,800)	(1,600)
Development Directorate Total	85,000	4,200	0	(90,800)	(1,600)
HOS: Planning & Transport Policy					
P330 Local Plans Service Unit	291,100	343,600	(58,800)	145,300	721,200
P390 Concessionary Travel	0	1,692,400	0	62,500	1,754,900
Planning & Transport Policy Total	291,100	2,036,000	(58,800)	207,800	2,476,100
Total for Development Directorate	1,991,200	2,329,900	(1,535,300)	918,100	3,703,900
Directorate: Loughborough Regeneration					
HOS: Loughborough Regeneration					
P001 Loughborough Regeneration	78,400	459,900	(450,000)	(92,900)	(4,600)
Loughborough Regeneration Total	78,400	459,900	(450,000)	(92,900)	(4,600)
Total for Loughborough Regeneration Directorate	78,400	459,900	(450,000)	(92,900)	(4,600)
Directorate: Leisure & Environment					
HOS: Environment Services					
N800 Cleansing Service Unit	309,700	42,200	(1,400)	(349,900)	600
N820 Refuse Collection	0	2,166,000	(373,800)	471,600	2,263,800
N840 Waste Recycling	0	3,228,400	(1,913,900)	468,300	1,782,800
N850 Street Cleansing	0	1,017,900	(142,500)	185,800	1,061,200
N860 Cesspit Emptying	0	20,500	(19,600)	4,700	5,600
Environment Services Total	309,700	6,475,000	(2,451,200)	780,500	5,114,000

2009/10 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 2009/10	All Other Controllable Costs 2009/10	Controllable Income 2009/10	Net Effect of Internal Recharges 2009/10	Net Cost 2009/10
	£	£	£	£	£
HOS: Cultural Services					
E395 Markets & Fairs Service Unit	65,000	1,300	0	(66,200)	100
E400 Markets-Loughborough	88,400	80,300	(395,400)	96,000	(130,700)
E405 Markets-Shepshed	0	7,300	(5,500)	5,700	7,500
E410 Loughborough Fair	1,400	43,300	(81,800)	46,400	9,300
L930 Carillon Tower (War Memorial)	14,900	8,700	(1,500)	14,100	36,200
L940 Old Rectory Museum	0	4,300	(100)	5,700	9,900
N310 Festive Decorations and Illuminations	0	56,400	0	31,300	87,700
P102 Tourism	0	7,000	0	2,200	9,200
P150 Town Centre Management SU	43,400	28,500	(8,400)	92,400	155,900
T001 Town Hall Overheads	288,200	207,300	(9,700)	113,700	599,500
T100 Town Hall-Direct Operational Expenses General	41,300	5,500	0	(3,500)	43,300
T110 Town Hall Catering	0	50,500	(83,000)	4,400	(28,100)
T130 Town Hall Concerts and Shows	48,000	350,000	(436,000)	43,600	5,600
T140 Town Hall Lettings	20,500	10,300	(152,500)	15,200	(106,500)
T150 Museum Cafe	0	9,500	(5,000)	1,100	5,600
T160 Shopmobility	24,100	1,300	(1,000)	14,800	39,200
T170 Visitor Service Centre	85,700	4,500	(4,600)	(3,900)	81,700
T180 Chamwood Museum	82,100	50,500	(5,200)	49,200	176,600
T190 Arts Policy	35,200	99,200	0	38,200	172,600
T195 Public Events	0	13,900	(1,100)	14,900	27,700
T200 Culture Arts & Heritage Service Unit	57,000	0	0	(58,600)	(1,600)
Cultural Services Total	895,200	1,039,600	(1,190,800)	456,700	1,200,700
HOS: Engineering Services					
N140 CCTV External Contracts	0	49,100	0	56,000	105,100
N200 Engineering Services (former S200)	114,700	138,500	(9,100)	(218,600)	25,500
N320 Footway Lighting	0	1,100	(500)	500	1,100
N330 Street Furniture and Bus Shelters	0	48,600	0	147,600	196,200
N370 Cycleways - Highways	0	0	0	600	600
N700 Flood Prevention	97,500	24,400	0	271,400	393,300
Engineering Services Total	212,200	261,700	(9,600)	257,500	721,800

2009/10 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 2009/10	All Other Controllable Costs 2009/10	Controllable Income 2009/10	Net Effect of Internal Recharges 2009/10	Net Cost 2009/10
	£	£	£	£	£
HOS: Green Spaces					
L045 Green Spaces Service Unit	128,900	8,700	0	(141,700)	(4,100)
L050 Grounds Maintenance A/c	660,500	475,200	(245,000)	(902,200)	(11,500)
L400 Allsops Lane Amenity Area	0	0	0	800	800
L410 Amenity Areas	0	6,900	0	90,500	97,400
L420 Chamwood Water	6,200	7,000	(2,400)	14,800	25,600
L430 Closed Churchyards	0	9,000	0	98,100	107,100
L440 Dishley Pond Industrial Park	0	900	0	100	1,000
L450 Cycleways and Walkways	0	12,000	0	10,400	22,400
L460 Morley Quarry	0	1,500	(100)	9,500	10,900
L470 Parks-District	0	11,400	(200)	239,700	250,900
L480 Parks-Loughborough	43,500	152,000	(8,300)	497,600	684,800
L490 Chamwood Wildlife Sites	800	13,700	(600)	28,800	42,700
L500 Derby Road Playing Fields	7,400	25,500	(39,700)	79,400	72,600
L510 Lodge Farm Recreation Area	0	8,200	(2,400)	22,200	28,000
L530 Nanpantan Sports Ground	0	19,400	(31,000)	64,100	52,500
L540 Park Road Sports Ground	0	4,000	(4,600)	26,300	25,700
L550 Shelthorpe Golf Course	36,800	4,900	(41,500)	34,900	35,100
L600 Gorse Covert & Boothwood	0	3,500	0	5,400	8,900
L610 Outwoods & Bluebell Wood	28,800	11,000	(9,100)	33,300	64,000
L700 Crematorium	0	0	(71,100)	20,100	(51,000)
L710 Loughborough Cemetery	0	53,400	(63,500)	139,500	129,400
L720 Mausoleum	0	0	(500)	500	0
L800 Allotments-Loughborough	0	14,000	(5,600)	27,200	35,600
Green Spaces Total	912,900	842,200	(525,600)	399,300	1,628,800
HOS: Leisure & Env Management					
L001 Leisure & Environment Directorate	120,300	1,900	0	(91,000)	31,200
L010 L & E Admin & Business Support SU	157,600	500	0	(160,800)	(2,700)
Leisure & Env Management Total	277,900	2,400	0	(251,800)	28,500
HOS: Sports & Recreation Services					
L035 Recreational Services	313,300	54,800	(130,000)	(244,000)	(5,900)
L300 Loughborough Leisure Centre	0	207,400	(6,900)	167,400	367,900
L310 Indoor Bowls Club	0	0	(10,000)	1,400	(8,600)
L315 Soar Valley Leisure Centre	0	256,500	(55,000)	80,100	281,600
L320 South Chamwood Swimming Pool	246,900	144,200	(336,400)	130,300	185,000
L330 South Chamwood Swimming Pool-Resale Items	0	10,000	(15,800)	3,200	(2,600)
L925 Sports Development	33,300	75,800	(31,100)	127,900	205,900
L926 Leisure Development	17,600	40,200	(33,500)	254,400	278,700
Sports & Recreation Services Total	611,100	788,900	(618,700)	520,700	1,302,000

2009/10 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 2009/10	All Other Controllable Costs 2009/10	Controllable Income 2009/10	Net Effect of Internal Recharges 2009/10	Net Cost 2009/10
	£	£	£	£	£
HOS: Street Management					
M510 Beehive Lane Multi Storey Car Park	0	98,500	(392,800)	128,600	(165,700)
M520 Browns Lane (Leisure Centre) Car Park	0	41,700	(64,000)	48,700	26,400
M521 Southfields & Macaulay House Car Parks	0	4,300	(42,600)	26,000	(12,300)
M522 Granby Street Shoppers Car Park	0	85,900	(325,500)	50,700	(188,900)
M523 Car Parks - District	0	39,800	0	20,200	60,000
M524 Pinfold Gate Car Park	0	16,100	(41,200)	26,500	1,400
M525 Southfields Extension Car Park	0	2,400	(35,800)	21,300	(12,100)
M700 Public Conveniences	109,400	59,100	0	58,300	226,800
N400 Street Management Team	736,400	72,800	(11,600)	(302,000)	495,600
N410 DPE - (Memorandum only)	0	0	(240,700)	240,700	0
Street Management Total	845,800	420,600	(1,154,200)	319,000	431,200
Total for Leisure & Environment Directorate	4,064,800	9,830,400	(5,950,100)	2,481,900	10,427,000
Directorate: Housing & Health					
HOS: Environmental Health					
F001 Env Services Management Service Unit	54,300	1,800	0	(84,700)	(28,600)
F100 Enviromental Protection Service Unit	196,900	51,800	(38,800)	153,000	362,900
F105 Occupational Health Service Unit	240,200	16,200	(3,300)	(92,600)	160,500
F200 Dog Control Services	0	48,300	(2,200)	15,000	61,100
F205 Food Hygiene & Safety Service Unit	179,200	18,800	(4,400)	79,600	273,200
F210 Pest Control	300	37,300	(28,600)	133,600	142,600
Environmental Health Total	670,900	174,200	(77,300)	203,900	971,700
HOS: Housing & Health Directorate					
K001 Housing & Health Directorate	84,300	1,400	0	(87,500)	(1,800)
Housing & Health Directorate Total	84,300	1,400	0	(87,500)	(1,800)
HOS: Housing Services					
A035 Sustainable Development	36,000	5,800	0	6,400	48,200
F300 Housing Standards Service Unit	133,700	14,000	(12,700)	59,700	194,700
F312 Housing Advisory Service	0	118,800	0	26,700	145,500
F320 Housing Renewal Service Unit	112,200	14,600	0	597,100	723,900
K003 Housing Strategy & Private Sector Manangement	57,000	1,400	0	(22,100)	36,300
K010 Housing Associations	0	0	0	1,004,700	1,004,700
K040 Homelessness Prevention Fund	3,000	331,400	(192,800)	337,300	478,900
K100 Private Sector Alarm System	0	94,500	0	0	94,500
K200 Housing Strategy Service Unit	70,000	11,300	0	48,300	129,600
Housing Services Total	411,900	591,800	(205,500)	2,058,100	2,856,300
Total for Housing & Health Directorate	1,167,100	767,400	(282,800)	2,174,500	3,826,200
Grand Total for All Directorates	15,748,900	47,064,000	(40,872,300)	3,171,100	25,111,700

2009/10 Summary of Posts by Service Area within Directorates- GF & HRA

	Primary Establishment		Secondary Establishment	Total	2009-10 Original £
	Permanent	Temporary	Permanent		
Deputy Chief Executive					
Benefits	40.9	0.0	0.0	40.9	978,200
Deputy Chief Executive	1.0	0.0	0.0	1.0	105,700
Finance	29.3	1.8	0.0	31.1	681,800
Human Resources	8.3	0.6	0.0	8.9	256,800
Information Services	26.0	0.0	0.0	26.0	851,300
Revenues	36.1	0.0	0.0	36.1	864,200
	141.5	2.4	0.0	144.0	3,738,000
Programmes & Resources					
Change Management	12.3	2.0	0.0	14.3	525,100
Chief Executive's Team	3.0	0.0	0.0	3.0	190,400
Democratic Services	13.8	0.0	0.0	13.8	364,000
	29.1	2.0	0.0	31.1	1,079,500
Governance & Procurement					
Performance & Audit	8.0	0.0	0.0	8.0	252,100
Deputy Monitoring Officer	2.0	0.0	0.0	2.0	38,700
Legal Services	10.8	0.0	0.0	10.8	353,700
Property	14.1	0.0	3.7	17.8	461,500
Risk Management	1.0	0.0	0.0	1.0	84,300
	35.9	0.0	3.7	39.6	1,190,300
Partnerships & Customer Services					
Consultation, Comms & Partnerships	5.0	0.0	0.0	5.0	166,500
Contact Centre	23.4	0.0	0.0	23.4	511,100
Customer Services	23.1	1.0	0.0	24.1	502,500
Licensing	6.0	1.0	0.0	7.0	176,600
Partnership & Customer Servs Directorate	3.0	0.0	0.0	3.0	128,100
Community Safety	7.5	1.0	0.0	8.5	312,800
	68.0	3.0	0.0	71.0	1,797,600
Development					
Building Control	14.5	0.0	0.0	14.5	535,100
Conservation & Design	6.0	1.0	0.0	7.0	213,700
Development Control	27.0	0.0	0.0	27.0	792,100
Economic Development	2.0	0.0	0.0	2.0	56,800
Development Directorate	1.0	0.0	0.0	1.0	84,300
Planning & Transport Policy	8.0	0.0	0.0	8.0	287,600
	58.5	1.0	0.0	59.5	1,969,600
Loughborough Regeneration					
Loughborough Regeneration	1.0	0.0	0.0	1.0	78,100
	1.0	0.0	0.0	1.0	78,100
Leisure & Environment					
Environment Services	9.0	0.0	0.0	9.0	306,000
Cultural Services	24.0	0.0	6.1	30.0	873,400
Engineering Services	3.0	0.0	4.0	7.0	210,400
Green Spaces	32.4	0.0	24.0	56.4	838,200
Leisure & Env Management	8.1	0.0	0.0	8.1	276,000
Sports & Recreation Services	7.7	6.1	4.6	18.4	522,000
Street Management	14.0	6.0	4.6	24.6	830,200
	98.2	12.1	43.3	153.6	3,856,200
Housing & Health					
Environmental Health	19.6	0.0	0.0	19.6	665,200
Housing & Health Directorate	1.0	0.0	0.0	1.0	84,300
Housing Services	26.6	1.0	0.0	27.6	888,800
	47.1	1.0	0.0	48.1	1,638,300
Grand Total					
	479.4	21.5	47.0	548.0	15,347,600
	20				

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Deputy Chief Executive Directorate				
Service: Benefits		Head of Service: B. Stone		
1,035,359	Employees	1,028,600	1,087,900	988,500
21,242	Transport	18,500	19,600	19,900
416,593	Supplies & Services	181,400	201,200	190,700
24,129,146	Transfer Payments	25,711,400	27,713,400	29,210,300
(25,411,837)	Income	(26,529,200)	(28,589,900)	(30,052,800)
190,503	Controllable	410,700	432,200	356,600
591,790	Support Services	585,100	595,000	580,800
12,363	Capital Financing	13,200	20,400	20,800
604,153	Non Controllable	598,300	615,400	601,600
794,656	Subtotal Benefits	1,009,000	1,047,600	958,200
Service: Deputy Chief Executive				
		Head of Service: G. Parker		
26,509	Employees	105,100	111,400	106,700
533	Transport	2,600	1,500	2,800
0	Supplies & Services	1,300	400	1,300
0	Income	1,500	0	0
27,041	Controllable	110,500	113,300	110,800
20,972	Support Services	0	17,800	18,400
(48,014)	Recharge Income	0	(130,300)	(131,300)
(27,041)	Non Controllable	0	(112,500)	(112,900)
0	Subtotal Deputy Chief Executive	110,500	800	(2,100)
Service: Finance				
		Head of Service: I. Geary		
1,247,011	Employees	1,034,600	1,070,400	787,100
88,013	Premises	90,000	90,000	91,800
4,963	Transport	3,900	4,400	5,200
413,892	Supplies & Services	474,400	412,900	487,600
(146,688)	Income	(408,400)	(408,300)	(144,800)
1,607,191	Controllable	1,194,500	1,169,400	1,226,900
142,640	Support Services	521,400	491,800	433,700
61,400	Capital Financing	72,400	55,700	43,700
(1,858,785)	Recharge Income	(1,336,900)	(1,294,800)	(1,264,900)
(1,654,745)	Non Controllable	(743,100)	(747,300)	(787,500)
(47,554)	Subtotal Finance	451,400	422,100	439,400

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Service: Human Resources		Head of Service: J. Brinklow		
562,696	Employees	683,300	419,200	379,000
2,520	Transport	1,500	1,900	1,900
31,200	Supplies & Services	31,900	30,200	33,300
(46,496)	Income	(153,900)	(127,000)	(39,100)
549,919	Controllable	562,800	324,300	375,100
189,410	Support Services	177,500	266,400	182,800
1,813	Capital Financing	3,700	3,400	3,400
(741,141)	Recharge Income	(653,200)	(600,000)	(534,500)
(549,919)	Non Controllable	(472,000)	(330,200)	(348,300)
0	Subtotal Human Resources	90,800	(5,900)	26,800
Service: Information Services		Head of Service: S. Horner		
845,235	Employees	866,900	779,200	865,200
634	Premises	0	0	0
9,277	Transport	7,500	7,100	8,100
517,677	Supplies & Services	466,400	553,000	516,900
(78,418)	Income	(246,900)	(246,900)	(269,200)
1,294,404	Controllable	1,093,900	1,092,400	1,121,000
360,577	Support Services	287,700	345,300	318,100
181,422	Capital Financing	287,800	230,700	270,800
(1,836,404)	Recharge Income	(1,757,700)	(1,658,700)	(1,701,100)
(1,294,404)	Non Controllable	(1,182,200)	(1,082,700)	(1,112,200)
0	Subtotal Information Services	(88,300)	9,700	8,800
Service: Revenues		Head of Service: B. Robinson		
858,976	Employees	906,700	895,100	868,400
12,540	Transport	18,600	16,000	17,800
218,191	Supplies & Services	174,000	211,600	240,900
61,815	Transfer Payments	64,300	64,300	65,300
(435,471)	Income	(391,000)	(414,300)	(395,500)
716,051	Controllable	772,600	772,700	796,900
608,809	Support Services	676,700	574,000	553,300
24,079	Capital Financing	28,400	28,300	28,300
(41,882)	Recharge Income	(50,900)	(50,000)	(48,900)
591,005	Non Controllable	654,200	552,300	532,700
1,307,056	Subtotal Revenues	1,426,800	1,325,000	1,329,600
2,054,159	Subtotal Deputy Chief Executive Directorate	3,000,200	2,799,300	2,760,700

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Programmes & Resources Directorate				
Service: Change Management		Head of Service: D. Platts		
295,863	Employees	485,900	642,900	585,500
4,109	Transport	5,800	6,800	6,300
131,744	Supplies & Services	21,700	652,600	59,700
0	Third Party Payments	0	6,800	7,500
0	Income	0	(9,000)	(9,200)
431,716	Controllable	513,400	1,300,100	649,800
168,269	Support Services	184,800	186,500	152,200
58	Capital Financing	100	100	100
(600,043)	Recharge Income	(423,500)	(1,329,400)	(788,000)
(431,716)	Non Controllable	(238,600)	(1,142,800)	(635,700)
0	Subtotal Change Management	274,800	157,300	14,100
Service: Chief Executive's Team		Head of Service: D. Platts		
316,225	Employees	251,500	213,000	191,900
4,224	Transport	3,400	4,000	3,700
34,658	Supplies & Services	37,600	49,000	37,700
355,106	Controllable	292,500	266,000	233,300
1,916,730	Support Services	1,543,100	2,176,700	1,921,000
2,550	Capital Financing	2,500	2,500	1,300
(535,021)	Recharge Income	(510,200)	(398,700)	(375,700)
1,384,258	Non Controllable	1,035,400	1,780,500	1,546,600
1,739,365	Subtotal Chief Executive's Team	1,327,900	2,046,500	1,779,900
Service: Democratic Services		Head of Service: D. Dalby		
530,909	Employees	450,300	459,900	439,000
15,705	Premises	1,100	2,300	1,600
15,471	Transport	15,300	17,000	15,700
583,434	Supplies & Services	520,500	528,800	538,800
408	Third Party Payments	2,000	2,000	2,200
(365,245)	Income	(340,000)	(235,900)	(239,300)
780,682	Controllable	649,200	774,100	758,000
907,752	Support Services	888,000	960,700	995,200
4,938	Capital Financing	9,800	9,600	9,900
(460,933)	Recharge Income	(421,500)	(443,900)	(468,200)
451,757	Non Controllable	476,300	526,400	536,900
1,232,439	Subtotal Democratic Services	1,125,500	1,300,500	1,294,900
2,971,803	Subtotal Programmes & Resources Directorate	2,728,200	3,504,300	3,088,900

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Governance & Procurement Directorate				
Service: Performance & Audit		Head of Service: S. Jackson		
458,089	Employees	499,900	445,300	469,000
116,227	Premises	137,500	143,200	140,900
107,744	Transport	126,600	129,700	132,900
39,872	Supplies & Services	29,800	37,200	30,300
19,740	Third Party Payments	10,600	10,600	11,700
(64,093)	Income	(81,000)	(80,900)	(32,700)
677,580	Controllable	723,400	685,100	752,100
157,538	Support Services	124,800	146,500	137,300
(835,117)	Recharge Income	(847,600)	(860,700)	(890,300)
(677,580)	Non Controllable	(722,800)	(714,200)	(753,000)
0	Subtotal Performance & Audit	600	(29,100)	(900)
Service: Community Grants				
		Head of Service: M. Hopkins		
315	Employees	0	0	0
5,135	Premises	3,700	4,000	3,200
315,933	Supplies & Services	335,700	335,100	344,100
(19,125)	Income	(16,000)	(16,000)	(16,000)
302,257	Controllable	323,400	323,100	331,300
57,620	Support Services	5,900	71,800	51,800
112,158	Capital Financing	(100)	287,800	149,900
169,778	Non Controllable	5,800	359,600	201,700
472,035	Subtotal Community Grants	329,200	682,700	533,000
Service: Deputy Monitoring Officer				
		Head of Service: M. Hopkins		
37,417	Employees	38,700	57,500	39,500
250	Transport	100	100	200
1,852	Supplies & Services	1,600	1,300	1,400
(30)	Income	0	0	0
39,489	Controllable	40,400	58,900	41,100
11,117	Support Services	4,400	11,400	10,000
(50,606)	Recharge Income	(44,800)	(61,400)	(51,800)
(39,489)	Non Controllable	(40,400)	(50,000)	(41,800)
0	Subtotal Deputy Monitoring Officer	0	8,900	(700)

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Service: Legal Services		Head of Service: C. Taylor		
375,464	Employees	376,400	370,800	358,200
1,941	Transport	2,800	2,400	3,000
56,827	Supplies & Services	60,600	101,600	34,800
(74,648)	Income	(141,900)	(141,700)	(59,800)
359,584	Controllable	297,900	333,100	336,200
158,371	Support Services	140,700	143,900	139,800
2,076	Capital Financing	2,100	2,100	2,100
(520,031)	Recharge Income	(377,300)	(443,400)	(433,500)
(359,585)	Non Controllable	(234,500)	(297,400)	(291,600)
(0)	Subtotal Legal Services	63,400	35,700	44,600
Service: Property		Head of Service: J. Leney		
447,487	Employees	449,700	454,700	462,800
731,788	Premises	686,500	683,800	823,400
10,974	Transport	9,000	13,400	14,700
290,186	Supplies & Services	278,900	176,100	179,100
0	Third Party Payments	300	300	300
(641,736)	Income	(847,500)	(834,300)	(860,200)
838,699	Controllable	576,900	494,000	620,100
677,184	Support Services	562,600	626,400	605,100
219,312	Capital Financing	224,800	209,500	219,900
(1,707,137)	Recharge Income	(1,591,800)	(1,441,700)	(1,482,800)
(810,641)	Non Controllable	(804,400)	(605,800)	(657,800)
28,058	Subtotal Property	(227,500)	(111,800)	(37,700)
Service: Risk Management		Head of Service: S. Jackson		
92,177	Employees	83,600	161,000	84,900
1,163	Transport	1,200	1,000	1,300
13,166	Supplies & Services	3,700	3,500	3,000
106,505	Controllable	88,500	165,500	89,200
26,903	Support Services	8,300	23,500	22,300
(133,408)	Recharge Income	(99,700)	(112,000)	(113,300)
(106,505)	Non Controllable	(91,400)	(88,500)	(91,000)
0	Subtotal Risk Management	(2,900)	77,000	(1,800)
500,093	Subtotal Governance & Procurement Directorate	162,800	663,400	536,500

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Partnerships & Customer Services Directorate				
Service: Consultation, Comms & Partnerships		Head of Service: S. Collier		
189,624	Employees	162,300	166,000	167,300
2,145	Transport	1,500	1,500	1,600
112,955	Supplies & Services	101,900	90,200	74,800
(8,400)	Income	(21,000)	(19,200)	0
296,324	Controllable	244,700	238,500	243,700
136,335	Support Services	117,700	113,500	92,100
(432,659)	Recharge Income	(381,700)	(349,100)	(338,000)
(296,324)	Non Controllable	(264,000)	(235,600)	(245,900)
0	Subtotal Consultation, Comms & Partnerships	(19,300)	2,900	(2,200)
Service: Contact Centre				
Service: Contact Centre		Head of Service: G. Walton		
452,311	Employees	511,700	554,800	512,600
844	Transport	1,100	300	1,200
42,581	Supplies & Services	60,200	49,700	59,400
(73,841)	Income	(210,600)	(210,400)	(54,700)
421,895	Controllable	362,400	394,400	518,500
290,033	Support Services	182,300	246,300	238,500
4,800	Capital Financing	0	9,600	9,600
(683,015)	Recharge Income	(459,700)	(490,900)	(509,000)
(388,183)	Non Controllable	(277,400)	(235,000)	(260,900)
33,712	Subtotal Contact Centre	85,000	159,400	257,600
Service: Customer Services				
Service: Customer Services		Head of Service: A. Le Cras		
512,325	Employees	488,400	526,600	517,300
216	Transport	300	300	500
55,009	Supplies & Services	49,100	67,900	59,400
(81,083)	Income	(133,600)	(167,900)	(143,600)
486,467	Controllable	404,200	426,900	433,600
266,011	Support Services	239,800	256,500	248,500
922	Capital Financing	900	900	900
(753,400)	Recharge Income	(671,800)	(656,800)	(692,800)
(486,467)	Non Controllable	(431,100)	(399,400)	(443,400)
0	Subtotal Customer Services	(26,900)	27,500	(9,800)

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Service: Licensing		Head of Service: M. Burton		
171,694	Employees	154,400	191,500	178,000
5,371	Transport	4,800	7,300	5,200
33,412	Supplies & Services	24,300	31,500	28,900
(244,202)	Income	(219,600)	(254,100)	(240,200)
(33,725)	Controllable	(36,100)	(23,800)	(28,100)
99,602	Support Services	97,400	90,900	84,400
99,602	Non Controllable	97,400	90,900	84,400
65,877	Subtotal Licensing	61,300	67,100	56,300
Service: Partnership & Customer Servs Directorate		Head of Service: S. Phipps		
244,888	Employees	145,200	173,200	129,400
3,273	Transport	2,000	2,000	2,200
14,234	Supplies & Services	(4,600)	1,000	21,000
262,394	Controllable	142,600	176,200	152,600
97,737	Support Services	43,700	114,800	87,800
(360,131)	Recharge Income	(266,100)	(291,100)	(245,500)
(262,394)	Non Controllable	(222,400)	(176,300)	(157,700)
0	Subtotal Partnership & Customer Servs Directorate	(79,800)	(100)	(5,100)
Service: Community Safety		Head of Service: T. Kiernan		
297,718	Employees	161,900	283,600	317,100
10,602	Transport	8,700	7,300	7,900
301,648	Supplies & Services	19,100	289,500	123,000
1,208	Third Party Payments	6,800	0	0
(159,493)	Income	(9,000)	(142,500)	(97,000)
451,683	Controllable	187,500	437,900	351,000
542,048	Support Services	447,400	542,000	569,600
(384,125)	Recharge Income	(268,600)	(404,400)	(444,300)
157,922	Non Controllable	178,800	137,600	125,300
609,605	Subtotal Community Safety	366,300	575,500	476,300
709,194	Subtotal Partnerships & Customer Services Directorate	386,600	832,300	773,100

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Development Directorate				
Service: Building Control		Head of Service: P. Bambury		
516,702	Employees	509,300	530,100	540,200
37,550	Transport	37,400	37,400	40,200
54,258	Supplies & Services	51,300	76,300	66,700
(563,698)	Income	(613,600)	(517,900)	(545,100)
44,813	Controllable	(15,600)	125,900	102,000
942,928	Support Services	928,700	944,000	962,900
2,041	Capital Financing	2,200	2,200	2,200
(758,750)	Recharge Income	(753,200)	(768,800)	(790,300)
186,219	Non Controllable	177,700	177,400	174,800
231,032	Subtotal Building Control	162,100	303,300	276,800
Service: Conservation & Design				
Service: Conservation & Design		Head of Service: M. Tincknell		
110,376	Employees	212,900	243,300	216,200
4,858	Transport	11,500	13,100	12,200
44,321	Supplies & Services	18,600	33,400	14,500
(38,100)	Income	(30,000)	(78,500)	(19,900)
121,455	Controllable	213,000	211,300	223,000
55,608	Support Services	337,000	89,000	89,300
120,923	Capital Financing	89,400	77,400	28,600
0	Recharge Income	(209,600)	0	0
176,531	Non Controllable	216,800	166,400	117,900
297,986	Subtotal Conservation & Design	429,800	377,700	340,900
Service: Development Control				
Service: Development Control		Head of Service: S. Lewis-Roberts		
841,044	Employees	860,900	833,100	801,400
33,591	Transport	30,500	32,200	28,400
136,869	Supplies & Services	77,800	76,000	67,900
(961,216)	Income	(983,500)	(934,900)	(911,500)
50,288	Controllable	(14,300)	6,400	(13,800)
1,518,897	Support Services	1,606,300	1,390,000	1,700,100
16,013	Capital Financing	16,100	18,600	25,800
(1,092,425)	Recharge Income	(1,121,100)	(1,001,700)	(1,314,200)
442,486	Non Controllable	501,300	406,900	411,700
492,774	Subtotal Development Control	487,000	413,300	397,900

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Service: Economic Development		Head of Service: D. Puxley		
83,943	Employees	109,800	70,600	57,300
2,601	Transport	2,100	2,000	2,300
89,888	Supplies & Services	200,500	155,400	57,500
(14,454)	Income	0	0	0
161,977	Controllable	312,400	228,000	117,100
42,088	Support Services	58,200	39,700	36,700
0	Capital Financing	4,500	0	60,000
42,088	Non Controllable	62,700	39,700	96,700
204,065	Subtotal Economic Development	375,100	267,700	213,800
Service: Landscape, Trees & Biodiversity		Head of Service: M. Tinknell		
126,885	Employees	0	0	0
5,843	Transport	0	0	0
1,830	Supplies & Services	0	0	0
3,605	Third Party Payments	0	0	0
(30,000)	Income	0	0	0
108,162	Controllable	0	0	0
40,125	Support Services	0	0	0
40,125	Non Controllable	0	0	0
148,288	Subtotal Landscape, Trees & Biodiversity	0	0	0
Service: Development Directorate		Head of Service: D. Hankin		
96,266	Employees	83,200	88,200	85,000
1,383	Transport	1,000	1,600	1,600
2,099	Supplies & Services	2,000	2,600	2,600
99,748	Controllable	86,200	92,400	89,200
42,503	Support Services	47,600	36,500	37,100
5,608	Capital Financing	6,800	6,800	6,100
(147,859)	Recharge Income	(140,500)	(135,700)	(134,000)
(99,748)	Non Controllable	(86,100)	(92,400)	(90,800)
0	Subtotal Development Directorate	100	0	(1,600)

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Service: Planning & Transport Policy		Head of Service: D. Hankin		
295,494	Employees	297,900	316,000	291,100
4,297	Transport	5,000	5,000	5,000
189,587	Supplies & Services	273,500	301,200	367,100
1,549,522	Third Party Payments	1,157,700	1,349,000	1,663,900
(131,131)	Income	(58,800)	(58,300)	(58,800)
1,907,768	Controllable	1,675,300	1,912,900	2,268,300
257,239	Support Services	128,800	209,300	207,800
(36,320)	Recharge Income	(51,200)	0	0
220,919	Non Controllable	77,600	209,300	207,800
2,128,687	Subtotal Planning & Transport Policy	1,752,900	2,122,200	2,476,100
3,502,831	Subtotal Development Directorate	3,207,000	3,484,200	3,703,900
Loughborough Regeneration Directorate		Head of Service: J. Hale		
Service: Loughborough Regeneration				
85,544	Employees	61,100	88,000	78,400
4,708	Transport	4,100	4,100	4,400
1,212	Supplies & Services	3,900	382,900	455,500
(37)	Income	0	(170,000)	(450,000)
91,428	Controllable	69,100	305,000	88,300
12,808	Support Services	5,800	10,700	10,600
0	Capital Financing	0	90,000	250,000
(104,236)	Recharge Income	(75,100)	(405,700)	(353,500)
(91,428)	Non Controllable	(69,300)	(305,000)	(92,900)
(0)	Subtotal Loughborough Regeneration	(200)	0	(4,600)
(0)	Subtotal Loughborough Regeneration Directorate	(200)	0	(4,600)

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Leisure & Environment Directorate				
Service: Environment Services		Head of Service: N. Greenhalgh		
395,169	Employees	288,500	353,900	309,700
19,657	Premises	24,900	24,900	25,300
1,221,226	Transport	1,247,900	1,204,400	1,292,100
226,525	Supplies & Services	141,400	244,400	145,700
4,149,784	Third Party Payments	4,704,500	4,488,800	5,011,900
(2,267,053)	Income	(2,500,000)	(2,433,800)	(2,451,200)
3,745,309	Controllable	3,907,200	3,882,600	4,333,500
1,065,362	Support Services	1,121,800	1,076,600	1,110,000
209,550	Capital Financing	194,100	193,900	193,700
(635,970)	Recharge Income	(482,900)	(512,400)	(523,200)
638,941	Non Controllable	833,000	758,100	780,500
4,384,250	Subtotal Environment Services	4,740,200	4,640,700	5,114,000
Service: Cultural Services				
Service: Cultural Services		Head of Service: S. Wright		
865,321	Employees	850,400	908,100	895,200
288,812	Premises	277,400	296,200	328,500
8,445	Transport	8,600	9,200	8,900
749,048	Supplies & Services	716,900	691,800	702,200
(1,014,156)	Income	(1,138,700)	(1,144,900)	(1,190,800)
897,471	Controllable	714,600	760,400	744,000
619,629	Support Services	517,000	611,400	664,800
143,499	Capital Financing	136,400	127,100	123,200
(340,162)	Recharge Income	(233,300)	(317,600)	(331,300)
422,966	Non Controllable	420,100	420,900	456,700
1,320,436	Subtotal Cultural Services	1,134,700	1,181,300	1,200,700
Service: Engineering Services				
Service: Engineering Services		Head of Service: P. Cobb		
160,008	Employees	205,900	205,900	212,200
0	Premises	700	600	600
123,715	Transport	123,500	102,200	81,400
93,086	Supplies & Services	151,000	137,700	126,200
44,444	Third Party Payments	52,500	51,000	53,500
(211,697)	Income	(7,000)	(93,200)	(9,600)
209,556	Controllable	526,600	404,200	464,300
573,858	Support Services	287,500	375,400	408,200
30,398	Capital Financing	30,400	46,600	119,600
(449,058)	Recharge Income	(226,300)	(240,400)	(270,300)
155,198	Non Controllable	91,600	181,600	257,500
364,754	Subtotal Engineering Services	618,200	585,800	721,800

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Service: Green Spaces		Head of Service: J. Robinson		
788,433	Employees	884,700	856,300	912,900
239,003	Premises	189,700	206,200	232,100
346,675	Transport	363,300	348,500	358,200
173,534	Supplies & Services	213,300	287,000	234,600
6,770	Third Party Payments	16,300	15,300	17,300
(412,886)	Income	(513,700)	(518,000)	(525,600)
1,141,528	Controllable	1,153,600	1,195,300	1,229,500
1,221,131	Support Services	1,418,800	1,412,900	1,427,900
198,760	Capital Financing	383,900	199,100	155,200
(1,159,347)	Recharge Income	(1,151,600)	(1,183,100)	(1,183,800)
260,543	Non Controllable	651,100	428,900	399,300
1,402,071	Subtotal Green Spaces	1,804,700	1,624,200	1,628,800
Service: Leisure & Env Management		Head of Service: C. Trill		
238,945	Employees	222,800	241,100	277,900
1,260	Transport	1,500	1,200	1,300
5,136	Supplies & Services	1,100	1,400	1,100
(5,990)	Income	0	0	0
239,350	Controllable	225,400	243,700	280,300
135,503	Support Services	60,100	124,000	119,300
(374,853)	Recharge Income	(285,300)	(367,600)	(371,100)
(239,350)	Non Controllable	(225,200)	(243,600)	(251,800)
0	Subtotal Leisure & Env Management	200	100	28,500
Service: Sports & Recreation Services		Head of Service: J. Robinson		
472,522	Employees	449,800	545,500	611,100
119,688	Premises	123,600	138,100	131,500
10,860	Transport	17,800	16,300	17,800
159,380	Supplies & Services	178,400	162,900	193,800
465,172	Third Party Payments	480,700	478,900	445,800
(532,228)	Income	(530,100)	(586,100)	(618,700)
695,395	Controllable	720,200	755,600	781,300
701,017	Support Services	548,600	677,500	676,300
224,210	Capital Financing	213,200	267,900	231,100
(380,123)	Recharge Income	(300,900)	(353,500)	(386,700)
545,105	Non Controllable	460,900	591,900	520,700
1,240,500	Subtotal Sports & Recreation Services	1,181,100	1,347,500	1,302,000

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Service: Street Management		Head of Service: K. Biddulph		
697,380	Employees	810,200	788,900	845,800
274,434	Premises	372,500	379,600	251,900
35,281	Transport	40,800	41,800	47,500
132,779	Supplies & Services	128,600	153,100	121,200
(1,240,598)	Income	(1,109,200)	(1,125,100)	(1,154,200)
(100,723)	Controllable	242,900	238,300	112,200
652,642	Support Services	609,100	779,900	778,900
69,964	Capital Financing	79,900	73,500	65,600
(387,952)	Recharge Income	(560,500)	(507,200)	(525,500)
334,654	Non Controllable	128,500	346,200	319,000
233,931	Subtotal Street Management	371,400	584,500	431,200
8,945,942	Subtotal Leisure & Environment Directorate	9,850,500	9,964,100	10,427,000

2009/10 Cost of Services per Directorate- General Fund

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Housing & Health Directorate				
Service: Environmental Health		Head of Service: A. Twells		
657,582	Employees	668,400	659,600	670,900
50,344	Transport	53,400	53,400	57,400
68,301	Supplies & Services	109,400	87,500	68,700
25,453	Third Party Payments	48,300	48,300	48,100
(121,449)	Income	(113,900)	(115,400)	(77,300)
680,231	Controllable	765,600	733,400	767,800
560,258	Support Services	547,600	599,200	570,800
13,006	Capital Financing	(1,700)	(1,700)	(1,700)
(318,492)	Recharge Income	(305,100)	(355,700)	(365,200)
254,773	Non Controllable	240,800	241,800	203,900
935,003	Subtotal Environmental Health	1,006,400	975,200	971,700
Service: Housing & Health Directorate		Head of Service: E. Mallon		
91,818	Employees	83,000	87,500	84,300
1,163	Transport	900	900	1,000
340	Supplies & Services	700	700	400
93,320	Controllable	84,600	89,100	85,700
65,667	Support Services	35,800	54,100	51,700
(158,987)	Recharge Income	(121,100)	(143,200)	(139,200)
(93,320)	Non Controllable	(85,300)	(89,100)	(87,500)
0	Subtotal Housing & Health Directorate	(700)	0	(1,800)
Service: Housing Services		Head of Service: D. Harris		
384,658	Employees	438,400	444,700	411,900
14,349	Premises	10,800	12,000	6,600
19,943	Transport	18,200	16,000	18,000
134,950	Supplies & Services	48,500	82,400	45,000
697,895	Third Party Payments	540,400	524,300	522,200
(582,790)	Income	(258,600)	(263,700)	(205,500)
669,007	Controllable	797,700	815,700	798,200
618,717	Support Services	587,500	623,400	599,300
714,431	Capital Financing	2,621,000	2,175,000	1,546,000
(115,780)	Recharge Income	(21,300)	(204,900)	(87,200)
1,217,368	Non Controllable	3,187,200	2,593,500	2,058,100
1,886,375	Subtotal Housing Services	3,984,900	3,409,200	2,856,300
2,821,378	Subtotal Housing & Health Directorate	4,990,600	4,384,400	3,826,200
21,505,400	Grand Total	24,325,700	25,632,000	25,111,700

2009/10 Cost of Services per Directorate- Housing Revenue Account

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Deputy Chief Executive Directorate				
Service: Finance		Head of Service: I. Geary		
16,525	Premises	18,200	33,400	35,100
160,381	Supplies & Services	106,200	106,200	108,900
9,523	Transfer Payments	22,100	6,900	9,500
(14,384,630)	Income	(14,485,800)	(14,379,000)	(14,652,600)
(14,198,200)	Controllable	(14,339,300)	(14,232,500)	(14,499,100)
11	Support Services	0	2,400	0
4,204,608	Capital Financing	4,280,400	4,234,300	4,506,500
(294,166)	Recharge Income	(239,100)	(193,000)	(460,100)
3,910,453	Non Controllable	4,041,300	4,043,700	4,046,400
(10,287,747)	Subtotal Finance	(10,298,000)	(10,188,800)	(10,452,700)
(10,287,747)	Subtotal Deputy Chief Executive Directorate	(10,298,000)	(10,188,800)	(10,452,700)
Governance & Procurement Directorate				
Service: Property		Head of Service: J. Leney		
5,430	Supplies & Services	9,200	9,200	9,400
5,430	Controllable	9,200	9,200	9,400
48,905	Support Services	44,300	45,200	44,900
(54,335)	Recharge Income	(53,500)	(52,600)	(54,300)
(5,430)	Non Controllable	(9,200)	(7,400)	(9,400)
0	Subtotal Property	0	1,800	0
0	Subtotal Governance & Procurement Directorate	0	1,800	0
Housing & Health Directorate				
Service: ALMO Housing Services		Head of Service: I. Saville		
2,700,663	Employees	0	0	0
2,814,262	Premises	0	0	0
410,892	Transport	0	0	0
1,117,320	Supplies & Services	0	0	0
10,713	Third Party Payments	0	0	0
15,181	Transfer Payments	0	0	0
(24,036)	Income	0	0	0
7,044,994	Controllable	0	0	0
1,375,460	Support Services	0	0	0
3,322	Capital Financing	0	0	0
(2,468,208)	Recharge Income	0	0	0
(1,089,427)	Non Controllable	0	0	0
5,955,567	Subtotal ALMO Housing Services	0	0	0

2009/10 Cost of Services per Directorate- Housing Revenue Account

Actual 2007/08		Original 2008/09	Revised 2008/09	Original 2009/10
£		£	£	£
Service: Housing Services		Head of Service: D. Harris		
537,152	Employees	494,400	447,000	488,800
0	Premises	0	400	0
12,059	Transport	12,800	10,000	13,800
264,487	Supplies & Services	278,800	262,600	329,000
3,010,976	Third Party Payments	9,315,000	9,315,000	9,059,900
(5,098)	Income	0	0	0
3,819,575	Controllable	10,101,000	10,035,000	9,891,500
739,178	Support Services	518,600	662,700	717,900
(353,261)	Recharge Income	(226,200)	(267,900)	(385,100)
385,917	Non Controllable	292,400	394,800	332,800
4,205,492	Subtotal Housing Services	10,393,400	10,429,800	10,224,300
10,161,059	Subtotal Housing & Health Directorate	10,393,400	10,429,800	10,224,300
(126,688)	Grand Total	95,400	242,800	(228,400)

2007/08 Actual £000	Housing Revenue Account	2008/09 Original £000	2008/09 Revised £000	2009/10 Original £000
	Expenditure			
	Supervision And Management:			
3,588	Supervision And Management - General And Special	1,078	1,054	1,163
3,011	Charnwood Neighbourhood Housing Ltd Management Fee	9,315	9,315	9,059
6,599		10,393	10,369	10,222
3,561	Repairs & Maintenance (Including Management)	0	0	0
17	Rents, Rates, Taxes & Other Charges	18	34	36
10	Rent Rebates Overpayments Write Offs	22	7	10
160	Provision For Bad Or Doubtful Debts	106	106	109
3,680	Depreciation	3,790	3,744	4,075
6	Debt Management Expenses	6	6	5
14,033	Sub-Total Expenditure	14,335	14,266	14,457
	Income			
	Gross Rental Income:			
15,474	Rent Of Dwellings	16,423	16,307	17,299
309	Rent Of Income From Shops, Land And Garages	338	338	333
	Charges For Services And Facilities:			
646	Warden Service Charges	598	560	651
184	Central Heating And Communal Charges	195	195	209
79	Leasehold Flat And Shop Service Charges	99	99	101
85	Hostel Service Charges	89	84	93
14	Other Charges	16	16	17
	HRA Subsidy:			
(6,107)	HRA Subsidy - Current Year	(7,002)	(6,950)	(7,792)
3,538	Major Repairs Allowance	3,641	3,641	3,707
2	Housing Defects Act 1984 Repurchases	0	0	0
14,224	Sub-Total Income	14,397	14,290	14,618
(191)	Net Cost Of Services	(62)	(24)	(161)
	Transfer From General Fund:			
(88)	Grounds Maintenance	(90)	(90)	(92)
484	Amortised Premiums	484	484	427
(160)	HRA Investment Income/Mortgage Interest	(88)	(88)	(34)
45	Net Operating Expenditure/(Income)	244	282	140
	Appropriations			
35	Revenue Contributions To Capital	0	0	0
(65)	FRS17 Pension Adjustment	0	0	0
(141)	Transfer From Major Repairs Reserve	(149)	(103)	(368)
(171)	Appropriations Total	(149)	(103)	(368)
(155)	Balances At Beginning Of Year	(281)	(281)	(102)
(126)	(Surplus)/Deficit For Year	95	179	(228)
(281)	Balances At End Of Year	(186)	(102)	(330)

Capital Expenditure Plan As at 26th February 2009	2009/10	2010/11	2011/12
	£	£	£
<u>CAPITAL PLAN BY DIRECTORATE</u>			
Deputy Chief Executive	261,100	150,000	150,000
Governance & Procurement	1,329,300	175,000	181,000
Programmes & Resources	12,000	0	0
Development	578,100	15,000	15,000
Loughborough Regeneration	6,822,500	0	0
Leisure & Environment	2,537,100	66,000	0
Housing & Health - General Fund	3,462,200	1,175,000	1,225,000
Sub-Total - General Fund	15,002,300	1,581,000	1,571,000
Housing & Health - HRA	3,525,000	3,706,000	3,706,000
	18,527,300	5,287,000	5,277,000
<u>Deputy Chief Executive</u>			
Replacement Hardware Programme, Microsoft Exchange, T Govt etc	125,000	150,000	150,000
Customer Relationship Management System Development	66,400	0	0
Mobile Working	25,000	0	0
Planning/Building Control and Land Charges System - Northgate	33,700	0	0
Mobile Working - Benefit Visiting Staff	11,000	0	0
Deputy Chief Executive - Total	261,100	150,000	150,000
<u>Governance & Procurement</u>			
Charnwood Community Grants	310,000	0	0
Gorse Covert Community Centre Refurbishment	691,800	0	0
Beehive Lane Car Park - Lighting & Decoration	135,000	0	0
Loughborough Leisure Centre - Re-roofing	162,500	0	0
Southfields Cash Office - Removal	30,000	0	0
Planned Property Refurbishment	0	175,000	181,000
Governance & Procurement - Total	1,329,300	175,000	181,000

Capital Expenditure Plan As at 26th February 2009	2009/10	2010/11	2011/12
	£	£	£
<u>Programmes & Resources</u>			
Election Counting Machines	12,000	0	0
Programmes & Resources - Total	12,000	0	0
<u>Development</u>			
Rothley Lodge Wildlife Area	55,200	0	0
Town & Parish Council IT Support	19,500	0	0
Barkby Brook Improvements	15,400	0	0
Hallam Fields Community Building	400,000	0	0
Watermead Country Park Visitor Centre	60,000	0	0
<u>Block Sums</u>			
Public Art Programme	13,000	0	0
Historic Building Grants	15,000	15,000	15,000
Development - Total	578,100	15,000	15,000
<u>Loughborough Regeneration</u>			
Loughborough Town Centre Improvements	1,425,000	0	0
Loughborough Eastern Gateway	5,147,500	0	0
Loughborough Sports Park - Contribution	250,000	0	0
Loughborough Regeneration - Total	6,822,500	0	0
<u>Leisure & Environment</u>			
Cultural & Leisure Services Asset Management Works	20,000	0	0
Garden Waste Expansion	103,100	0	0
Anstey Mitchells Field Mini/Junior Pitch Project	175,000	0	0
Nanpantan Sports Ground	400,000	0	0
South Charnwood Swimming Pool	1,500,000	0	0
Green Flag Parks	60,000	0	0
Soar Valley Leisure Centre Contract	194,000	0	0
Sports Ground Improvement Scheme	30,000	0	0
Cemetery Improvement Scheme	26,000	13,000	0
Leisure Services Parks & Sports Ground Asset Management Scheme	29,000	53,000	0
Leisure & Environment - Total	2,537,100	66,000	0

Capital Expenditure Plan As at 26th February 2009	2009/10	2010/11	2011/12
	£	£	£
<u>Housing & Health - General Fund</u>			
<u>Renovation Grants</u>			
Renovation Grants	375,000	400,000	425,000
Disabled Facilities Grants	385,000	525,000	550,000
Regional Housing Pot Grant	885,200	0	0
<u>Social Housing Schemes</u>			
Enabling Grants - Block Sum	1,000,000	250,000	250,000
Homelessness New Provision	600,000	0	0
Commuted Sums for Housing - Shepshed	217,000	0	0
Housing & Health - General Fund - Total	3,462,200	1,175,000	1,225,000
<u>Housing & Health - HRA</u>			
Decent Homes	2,875,000	0	0
Decent Homes - Kitchens & Bathrooms	0	1,423,000	1,423,000
Decent Homes - Term Central Heating	0	400,000	400,000
Decent Homes - Programmed Window Replacement	0	450,000	450,000
Decent Homes - Responsive Central Heating	0	500,000	500,000
Asbestos	0	50,000	50,000
Housing Contracts Procurement Costs	0	333,000	333,000
Neighbourhood Renewal	200,000	100,000	100,000
Disabled Adaptations	400,000	0	0
Major Adaptations	0	300,000	300,000
Minor Adaptations	0	50,000	50,000
Tenant Bids	50,000	50,000	50,000
Stairlift Installation	0	50,000	50,000
Housing & Health - HRA - Total	3,525,000	3,706,000	3,706,000