

CHARNWOOD BOROUGH COUNCIL

Annual
Budget
2010 / 11



Charnwood



AS PER COUNCIL
1st MARCH 2010

Charnwood Borough Council

2010/11 Budget Book

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Summary Of General Fund Original Budget 2010-11

Actual 2008/09		Original Budget 2009/10	Original Budget 2010/11
£000		£000	£000
22,629	General Fund Service Expenditure	25,112	21,880
(2,197)	Less: Capital Charges	(3,566)	(2,301)
(45)	FRS 17 Pension	0	0
20,387	Net Service Expenditure	21,546	19,579
0	Net Service Savings	0	(62)
808	Revenue Contributions to Capital	614	525
(77)	Item 8 Debit and Investment Gain	0	0
233	Interest Payable	237	237
(1,592)	Less: Interest on Revenue Balances	(481)	(320)
19,759	Total Borough Expenditure	21,916	19,959
(755)	Less Contribution (from) Reinvestment Reserve	(102)	(70)
(408)	Less Contribution (from) Capital Plan Reserve	(432)	(143)
688	Less Contribution (from)/to Working Balance	(1,272)	107
(132)	Less Contribution (from) Performance Reward Grant	(179)	0
(443)	Less Contribution (from) LABGI	(782)	(47)
18,709	Precept Requirement	19,149	19,806
1,467	Revenue Support Grant	2,304	1,587
10,535	Redistributed NNDR	9,984	10,927
354	RSG - Concessionary Travel	362	560
5,156	Council Tax Receipts	5,372	5,534
1,159	Loughborough Special Levy	1,189	1,219
38	Collection Fund	(62)	(21)
18,709	Precept Income	19,149	19,806

Summary Of General Fund Original Budget 2010-11

Actual 2008/09		Original Budget 2009/10	Original Budget 2010/11
£000		£000	£000
	<u>REVENUE BALANCES</u>		
	<u>Working Balance</u>		
2,658	Balance at 1 April	2,453	3,884
688	Transfer (to)/from General Fund	(1,272)	107
0	Transfer (to)/from Reinvestment Reserve	0	(1,300)
3,346	Balance at 31 March	1,181	2,691
	<u>Reinvestment Reserve</u>		
1,335	Balance at 1 April	576	205
0	Transfers (to)/from Working Balance	0	1,300
(695)	Transfers (to)/from General Fund	(102)	(70)
640	Balance at 31 March	474	1,435
	<u>LABGI Reserve</u>		
649	Balance at 1 April	782	231
496	Transferred to General Fund	(782)	(47)
1,145	Balance at 31 March	0	184
	<u>Performance Reward Grant Reserve</u>		
267	Balance at 1 April	179	0
(133)	Transferred to General Fund	(179)	0
134	Balance at 31 March	0	0
	<u>Capital Plan Reserve</u>		
1,009	Balance at 1 April	432	143
(408)	Transferred to General Fund	(432)	(143)
601	Balance at 31 March	0	0
5,866	TOTAL BALANCES	1,655	4,310

Council Tax Analysis 2010/11

2009/10			2010/11		%	Per Head
53,391.3		TAX BASE (at CBC collection rate)	53,934.2		Change	
16,334.8		LOUGHBOROUGH TAX BASE	16,507.8		Per Band D	Population:
					1.02	161,618
£	£ p		£	£ p		£ p
19,149,500	358.66	TOTAL BUDGET REQUIREMENT	19,806,500	367.23	2.39	122.55
(1,189,000)	(22.27)	LESS Special Levy	(1,218,985)	(22.60)	1.49	(7.54)
17,960,500	336.39		18,587,515	344.63	2.45	115.01
(2,304,467)	(43.16)	Less Revenue Support Grant	(1,586,705)	(29.42)	-31.84	(9.82)
(362,000)	(6.78)	Concessionary Travel Grant	(560,000)	(10.38)	53.14	(3.46)
(9,984,135)	(187.00)	NNDR Redistribution	(10,927,022)	(202.60)	8.34	(67.61)
5,309,898	99.45		5,513,788	102.23	2.80	34.12
62,000	1.16	Collection Fund	21,000	0.39	-66.42	0.13
5,371,898	100.61	BASIC BOROUGH PRECEPT	5,534,788	102.62	2.00	34.25
		<u>OTHER PRECEPTS</u>				
2,518,387	47.17	Parishes	2,590,723	48.03	1.82	16.03
55,370,737	1,037.07	Leicestershire County Council	57,331,990	1,063.00	2.50	354.74
2,766,828	51.82	Combined Fire Authority	2,878,813	53.38	3.01	17.81
8,820,777	165.21	Leicestershire Police Authority	9,149,079	169.63	2.68	56.61
69,476,729	1,301.27		71,950,605	1,334.04	2.52	445.19
1,189,000	72.79	SPECIAL LEVY (LOUGHBOROUGH)	1,218,985	73.84	1.45	
76,037,627	1,424.16	TOTAL REQUIREMENT	78,704,378	1,459.26	2.46	486.98
74,848,627	1,401.88	AVERAGE PARISH PRECEPT	77,485,393	1,436.66	2.48	
73,519,240.00	1,427.49	LOUGHBOROUGH PRECEPT	76,113,655	1,462.47	2.45	

2010/11 Parish Precepts

Town/ Parish	Precept Requirement	Council Tax Base Band 'D'	Town/Parish Band 'D' Charge
	£		£
Anstey	154,062	2,218.9	69.43
Barkby / Barkby Thorpe	6,250	162.5	38.46
Barrow-upon-Soar	148,150	2,117.0	69.98
Beeby	-	34.1	-
Birstall	345,024	4,074.2	84.69
Burton-on-the-Wolds, Cotes, & Prestwold	17,000	531.5	31.98
Cossington	10,000	220.2	45.41
East Goscote	55,300	916.6	60.33
Hathern	34,700	728.1	47.66
Hoton	5,750	146.6	39.22
Mountsorrel	172,126	2,791.6	61.66
Newtown Linford	38,000	507.2	74.92
Queniborough	35,000	944.6	37.05
Quorndon	159,300	2,194.4	72.59
Ratcliffe-on-the-Wreake	2,500	86.2	29.00
Rearsby	18,008	434.8	41.42
Rothley	95,000	1,690.6	56.19
Seagrave	15,200	261.6	58.10
Shepshed	313,014	4,522.8	69.21
Sileby	158,543	2,494.1	63.57
South Croxton	7,330	126.2	58.08
Swithland	3,500	152.6	22.94
Syston	394,500	4,179.7	94.38
Thrussington	4,500	257.6	17.47
Thurcaston & Cropston	32,000	948.9	33.72
Thurmaston	282,616	2,866.8	98.58
Ulverscroft	-	61.7	-
Walton-on-the-Wolds	4,000	132.2	30.26
Wanlip	2,000	82.9	24.13
Woodhouse	58,650	956.4	61.32
Wymeswold	18,700	583.8	32.03
Average	2,590,723	37,426.4	69.22
Loughborough (Special Expenses)	1,218,985	16,507.8	73.84
Total for 2010/11	3,809,708	53,934.2	
Average			70.64

Loughborough Special Expenses

2009/10 Original Budget	Service	2010/11 Original Budget
£		£
9,300	November Fair	(100)
	<u>Parks:</u>	
558,500	Loughborough - including Loughborough in Bloom	579,700
8,900	Gorse Covert and Booth Wood	7,300
	<u>Sports Grounds:</u>	
62,400	Derby Road	89,000
28,000	Lodge Farm	32,800
52,300	Nanpantan	66,200
25,600	Park Road	27,300
35,700	Shelthorpe Golf Course	62,400
129,400	Loughborough Cemetery	140,200
35,600	Allotments - Loughborough	28,700
14,800	Carillon Tower	11,300
64,100	Festive Decorations and Illuminations	69,400
156,700	Town Centre Management, including contribution to Loughborough Regeneration	109,100
1,181,300		1,223,300
(71,579)	Adjustments from Year 2007/08	
79,279	Add 2007/08 Savings Included in 2008/09	
	Adjustments from Year 2008/09	(4,315)
1,189,000	AMENDED TOTAL	1,218,985
Divided by 16,334.80	Council Tax Base	Divided by 16,507.80
<u>72.79</u>	Special Council Tax	<u>73.84</u>

Notes to Subjective Analysis

Items Included Under Standard Detail Headings

Expenditure – This includes the following:

- | | |
|----------------------|---|
| Employees | - Salaries, wages, employer's national insurance and superannuation contributions, agency staff and employee expenses. It includes both full and part time employee costs. |
| Premises | - Expenses directly related to the running of premises and land. e.g. grounds maintenance, gas, electricity, rent, business rates, repairs and maintenance. |
| Transport | - All costs associated with the provision, hire or use of transport, including car allowances, insurance, maintenance and management of the fleet. |
| Supplies & Services | - All materials, equipment and hired services necessary for the operation of a particular service, e.g. equipment, tools and materials, chemicals, poisons, clothes and uniforms, professional fees, vending machines, printing, stationery and |
| Third Party Payments | - A third party payment is a payment made to an external provider, or an internal service delivery unit which is trading independently, in return for the provision of a service. For example, payments in respect of refuse collection and dog control services. |
| Transfer Payments | - Payments to individuals for which no goods or services are received in return by the local authority. The major component of this is Housing Benefits. |

Support Services & Capital Charges

- | | |
|-------------------------|--|
| Support Services | - Recharges from service units and rechargeable cost centres to other service units and front line services. It includes charges for services (e.g. computer services, office accommodation costs, accountancy etc...) |
| Capital Financing Costs | - Charges for capital related items. e.g. finance lease charges, capital charges and deferred charges. |

Income

- | | |
|-----------------------|--|
| Income | - All income received by the service from external users. This includes fees and charges, sales, rents, grants and interest. |
| Income From Recharges | - Internal income for support services. e.g. computer services, office accommodation, accountancy etc... |

General Fund Subjective Analysis 2010/11

	Actual 2008/09 £	Original 2009/010 £	Original 20010/11 £
Subjective Analysis			
Employees	15,934,880	15,748,900	13,680,500
Premises	2,039,497	2,037,400	1,738,200
Transport	2,075,944	2,229,800	1,550,300
Supplies & Services	6,371,687	5,736,800	4,761,000
Third Party Payments	7,012,826	7,784,400	9,732,600
Transfer Payments	27,222,887	29,275,600	33,887,900
Support Services	15,545,558	16,894,400	14,881,300
Capital Financing	2,196,849	3,566,100	2,301,000
Gross Expenditure	78,400,129	83,273,400	82,532,800
Income	(39,843,450)	(40,872,300)	(45,462,700)
Recharge Income	(15,927,561)	(17,289,400)	(15,251,400)
Gross Income	(55,771,011)	(58,161,700)	(60,714,100)
Total Net Expenditure	22,629,117	25,111,700	21,818,700

Analysis of Services 2010/11

	Prime Expenditure £	Prime Income £	Net Effect of Internal Recharges £	Net Expenditure £
<u>Central Services</u>				
Corporate & Democratic Core	1,350,900	(138,300)	1,556,700	2,769,300
Unapportionable Central Overheads	95,000	0	200	95,200
<u>Central Services to the Public</u>				
Emergency Planning	0	0	0	0
Local Land Charges	29,200	(179,000)	98,600	(51,200)
Local Tax Collection	10,279,400	(9,484,700)	390,000	1,184,700
General Grants, Bequests and Donations	375,600	0	205,000	580,600
Elections	225,600	(2,000)	(11,800)	211,800
<u>Cultural, Environmental & Planning Services</u>				
Cultural & Related Services	3,257,500	(1,874,200)	2,335,300	3,718,600
Environmental Services	7,956,200	(3,208,200)	2,690,400	7,438,400
Planning & Development Services	1,252,000	(2,055,600)	2,464,700	1,661,100
Highways/Transportation	2,202,300	(903,900)	412,700	1,711,100
Housing Services - General Fund	26,868,800	(25,641,800)	1,412,600	2,639,600
<u>Other Operating Income & Expenditure</u>				
Trading Accounts - Works	0	0	0	0
Trading Operations	214,700	(469,300)	94,300	(160,300)
<u>Miscellaneous</u>				
Miscellaneous Services	46,000	0	0	46,000
Misc Holding Accounts	63,300	(63,000)	7,200	7,500
SUs/ORCCs to be nil	11,134,000	(1,442,700)	(9,725,000)	(33,700)
General Fund Net Service Expenditure	65,350,500	(45,462,700)	1,930,900	21,818,700
Interest on Balances	0	(320,000)	0	(320,000)
Interest Payable	237,000	0	0	237,000
Revenue Contribution to Capital Outlay	525,000	0	0	525,000
Asset Financing Account	0	(2,301,000)	0	(2,301,000)
Total Borough Expenditure	66,112,500	(48,083,700)	1,930,900	19,959,700
Housing Services - HRA	10,169,500	(14,852,000)	4,443,900	(238,600)
Net Total GF & HRA Expenditure	76,282,000	(62,935,700)	6,374,800	19,721,100

The above table has been collated in line with the CIPFA Code of Practice

2010/11 GF Overall Summary by Directorate

Actual 2008/09 £	Description	Original 2009/010 £	Original 20010/11 £
Summary for Deputy Chief Executive Directorate			
800,734	Benefits	958,200	1,066,400
0	Deputy Chief Executive	(2,100)	1,900
850,022	Finance	439,400	246,500
0	Human Resources	26,800	(38,600)
0	Information Services	8,800	(90,700)
1,107,861	Revenues	1,329,600	1,227,200
2,758,617		2,760,700	2,412,700
Summary for Programmes & Resources Directorate			
0	Change Management	14,100	(49,800)
2,114,051	Chief Executive's Team	1,779,900	1,653,600
1,293,508	Democratic Services	1,294,900	1,245,800
3,407,559		3,088,900	2,849,600
Summary for Governance & Procurement Directorate			
603,603	Community Grants	533,000	568,200
0	Deputy Monitoring Officer	(700)	1,100
0	Legal Services	44,600	4,400
0	Performance & Audit	(900)	200
(34,719)	Property	(37,700)	(177,100)
0	Risk Management	(1,800)	(100)
568,883		536,500	396,700
Summary for Partnerships & Customer Services Directorate			
629,661	Community Safety	476,300	576,900
0	Consultation, Comms & Partnerships	(2,200)	2,500
172,103	Contact Centre	257,600	172,700
0	Customer Services	(9,800)	17,400
43,385	Licensing	56,300	6,800
0	Partnership & Customer Servs Directorate	(5,100)	2,800
845,148		773,100	779,100
Summary for Development Directorate			
285,498	Building Control	276,800	171,600
316,387	Conservation & Design	340,900	295,700
322,177	Development Control	397,900	309,200
0	Development Directorate	(1,600)	5,300
424,282	Economic Development	213,800	292,000
2,132,706	Planning & Transport Policy	2,476,100	2,413,400
3,481,049		3,703,900	3,487,200
Summary for Loughborough Regeneration Directorate			
0	Loughborough Regeneration	(4,600)	(53,000)
0		(4,600)	(53,000)
Summary for Leisure & Environment Directorate			
1,082,890	Cultural Services	1,200,700	1,075,700
450,489	Engineering Services	721,800	446,500
4,725,798	Environment Services	5,114,000	4,105,300
1,501,415	Green Spaces	1,628,800	1,839,100
0	Leisure & Env Management	28,500	4,000
1,192,472	Sports & Recreation Services	1,302,000	1,221,700
419,086	Street Management	431,200	435,300
9,372,149		10,427,000	9,127,600
Summary for Housing & Health Directorate			
759,921	Environmental Health	971,700	964,100
0	Housing & Health Directorate	(1,800)	1,500
1,435,790	Housing Services	2,856,300	1,853,200
2,195,711		3,826,200	2,818,800
22,629,118	Grand Total	25,111,700	21,818,700

2010/11 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 20010/11 £	All Other Controllable Costs 20010/11 £	Controllable Income 20010/11 £	Net Effect of Internal Recharges 20010/11 £	Net Cost 20010/11 £
Directorate: Deputy Chief Executive					
HOS: Benefits					
D200 Benefits Admin Service Unit	0	1,333,300	(864,000)	424,200	893,500
D210 Non-HRA Rent Rebates	0	70,100	(60,900)	0	9,200
D220 Rent Allowances	0	15,033,200	(14,926,500)	0	106,700
D245 GF Rent Rebates	0	9,670,500	(9,641,000)	0	29,500
D250 Council Tax Rebates	0	9,101,500	(9,074,000)	0	27,500
Benefits Total	0	35,208,600	(34,566,400)	424,200	1,066,400
HOS: Deputy Chief Executive					
C150 Deputy Chief Executive	0	0	0	1,900	1,900
Deputy Chief Executive Total	0	0	0	1,900	1,900
HOS: Finance					
C205 External Financial Overheads	0	215,100	0	(215,100)	0
C215 Non Distributed Costs	95,000	0	0	200	95,200
C390 SIRS Finance Section	0	0	0	300	300
C400 Accountancy Service Unit	409,400	63,600	(36,000)	(420,700)	16,300
C401 Contingencies	0	46,000	0	0	46,000
C405 Treasury Management	0	35,900	0	(36,000)	(100)
C500 Housing Advances	0	700	0	1,100	1,800
C505 Income Service Unit	74,700	17,200	(3,100)	(87,100)	1,700
C510 Payments Service Unit	52,600	8,800	0	(60,100)	1,300
C511 Central Purchasing Team	71,400	5,000	0	(74,600)	1,800
C515 Payroll Service Unit	52,900	13,700	(8,400)	(57,600)	600
C990 Transfers to HRA (GF A/c)	0	86,900	0	0	86,900
C995 GF-Other Council Property	0	0	(5,300)	0	(5,300)
Finance Total	756,000	492,900	(52,800)	(949,600)	246,500
HOS: Human Resources					
A020 Human Resources Division Service Unit	246,500	29,200	(8,700)	(305,600)	(38,600)
Human Resources Total	246,500	29,200	(8,700)	(305,600)	(38,600)
HOS: Information Services					
G115 Central Telephone Expenses	0	211,700	(69,500)	(130,200)	12,000
G200 Danwood Printing Contract	0	0	(32,500)	0	(32,500)
V001 Information & Communication Services SU	782,600	16,000	(128,000)	(741,700)	(71,100)
V002 External ICS Services	0	308,900	(91,900)	(216,100)	900
Information Services Total	782,600	536,600	(321,900)	(1,088,000)	(90,700)
HOS: Revenues					
C050 Document Management System	0	24,800	0	(24,800)	0
C308 NNDR Relief	0	70,000	0	0	70,000
D105 Council Tax Service Unit	0	1,112,400	(172,800)	366,000	1,305,600
D110 NNDR Service Unit	0	65,500	(237,900)	24,000	(148,400)
Revenues Total	0	1,272,700	(410,700)	365,200	1,227,200
Total for Deputy Chief Executive Directorate	1,785,100	37,540,000	(35,360,500)	(1,551,900)	2,412,700

2010/11 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 20010/11 £	All Other Controllable Costs 20010/11 £	Controllable Income 20010/11 £	Net Effect of Internal Recharges 20010/11 £	Net Cost 20010/11 £
Directorate: Programmes & Resources					
HOS: Change Management					
A200 Programme & Project Support Team	468,800	28,800	(9,200)	(546,800)	(58,400)
A205 Corporate Learning & Development	64,500	0	0	(66,100)	(1,600)
G001 Programmes & Resources Directorate	2,400	3,400	0	4,400	10,200
Change Management Total	535,700	32,200	(9,200)	(608,500)	(49,800)
HOS: Chief Executive's Team					
A001 Chief Executive's Team Service Unit	197,400	9,100	0	(202,200)	4,300
A010 Corporate Management	0	29,500	0	1,619,800	1,649,300
Chief Executive's Team Total	197,400	38,600	0	1,417,600	1,653,600
HOS: Democratic Services					
A015 Civic Expenses Services Unit	54,100	33,000	0	32,300	119,400
E100 Elections	12,000	2,200	0	52,000	66,200
E105 Register of Electors Service Unit	163,100	48,300	(2,000)	(63,800)	145,600
E300 Land Charges Service Unit	0	29,200	(179,000)	98,600	(51,200)
G100 Committee Administration Service Unit	225,000	10,900	0	(232,500)	3,400
G102 Democratic Representation & Management	9,700	428,700	0	524,000	962,400
Democratic Services Total	463,900	552,300	(181,000)	410,600	1,245,800
Total for Programmes & Resources Directorate	1,197,000	623,100	(190,200)	1,219,700	2,849,600
Directorate: Governance & Procurement					
HOS: Performance & Audit					
C100 Performance & Internal Audit SU	284,500	16,900	0	(298,900)	2,500
C210 Insurance	154,100	250,800	(16,600)	(390,600)	(2,300)
Performance & Audit Total	438,600	267,700	(16,600)	(689,500)	200
HOS: Community Grants					
C302 Fearon Hall	0	1,500	0	11,200	12,700
C304 Community Grants	0	305,600	0	205,000	510,600
C305 Gorse Covert Community Centre	0	600	0	44,300	44,900
Community Grants Total	0	307,700	0	260,500	568,200
HOS: Deputy Monitoring Officer					
E030 Deputy Monitoring Officer	63,800	1,600	0	(64,300)	1,100
Deputy Monitoring Officer Total	63,800	1,600	0	(64,300)	1,100
HOS: Legal Services					
E010 Legal Services Service Unit	357,600	82,400	(31,800)	(403,800)	4,400
Legal Services Total	357,600	82,400	(31,800)	(403,800)	4,400

2010/11 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 20010/11 £	All Other Controllable Costs 20010/11 £	Controllable Income 20010/11 £	Net Effect of Internal Recharges 20010/11 £	Net Cost 20010/11 £
HOS: Property					
E015 Valuation Costs etc	0	9,100	(10,500)	5,100	3,700
L030 Property Services Unit	359,600	27,500	(52,800)	(336,200)	(1,900)
L100 Limehurst Depot-General	0	0	(92,900)	1,000	(91,900)
L120 Derby Road Depot	0	34,300	0	(42,000)	(7,700)
M800 Southfields Offices	103,900	423,600	(294,000)	(229,300)	4,200
M805 Southfields ICS Building	0	72,000	0	(68,600)	3,400
M825 Old Magistrate Court	0	9,900	(43,700)	(11,900)	(45,700)
M830 Town Hall Chambers	0	0	(19,500)	1,500	(18,000)
M835 Misc Land & Property	0	12,000	(34,900)	142,400	119,500
P105 Chainbridge Industrial Estate	0	600	(78,600)	7,400	(70,600)
P120 Loughborough Industrial Park	0	1,200	(27,300)	23,900	(2,200)
P125 Meadow Lane Industrial Site	0	12,500	(121,000)	34,500	(74,000)
P135 Ark Business Centre	0	57,000	(98,300)	72,400	31,100
P136 Oak Business Centre - Sileby	0	131,800	(223,500)	64,700	(27,000)
Property Total	463,500	791,500	(1,097,000)	(335,100)	(177,100)
HOS: Risk Management					
C001 Governance & Procurement Directorate	87,100	4,100	0	(91,300)	(100)
Risk Management Total	87,100	4,100	0	(91,300)	(100)
Total for Governance & Procurement Directorate	1,410,600	1,455,000	(1,145,400)	(1,323,500)	396,700
Directorate: Partnerships & Customer Services					
HOS: Consultation, Comms & Partnerships					
G105 Communications & Consultation Team	146,100	76,400	0	(220,000)	2,500
Consultation, Comms & Partnerships Total	146,100	76,400	0	(220,000)	2,500
HOS: Contact Centre					
A008 CCTV Monitoring	137,400	3,000	(10,200)	36,500	166,700
V023 Contact Centre- General Fund	355,600	58,600	(100)	(408,100)	6,000
Contact Centre Total	493,000	61,600	(10,300)	(371,600)	172,700
HOS: Customer Services					
C600 Cashiers Service Unit	0	0	0	400	400
M540 Residents Preferential Parking	29,300	34,000	(63,000)	7,200	7,500
V007 Customer Service Centre	517,200	39,800	(88,600)	(458,900)	9,500
Customer Services Total	546,500	73,800	(151,600)	(451,300)	17,400
HOS: Licensing					
E205 Licensing Service Unit	129,400	34,200	(246,800)	90,000	6,800
Licensing Total	129,400	34,200	(246,800)	90,000	6,800
HOS: Partnership & Customer Servs Directorate					
D001 Partnerships & Customer Services Directorate	156,600	3,200	0	(157,000)	2,800
Partnership & Customer Servs Directorate Total	156,600	3,200	0	(157,000)	2,800

2010/11 GF Budget Report by Head of Service Area by Cost Centre

Details	Employee Related Costs 20010/11 £	All Other Controllable Costs 20010/11 £	Controllable Income 20010/11 £	Net Effect of Internal Recharges 20010/11 £	Net Cost 20010/11 £
HOS: Community Safety					
A009 Communities & Partnerships Team	344,500	14,900	0	(350,000)	9,400
G104 Crime & Disorder	0	204,000	(197,000)	560,500	567,500
Community Safety Total	344,500	218,900	(197,000)	210,500	576,900
Total for Partnerships & Customer Services Directorate	1,816,100	468,100	(605,700)	(899,400)	779,100
Directorate: Development					
HOS: Building Control					
P010 Street Naming & Numbering	0	0	0	74,600	74,600
P599 Building Control Service Unit	475,000	76,000	(300)	(572,300)	(21,600)
P600 Building Control Services-Commercial	0	3,000	(513,000)	395,900	(114,100)
P605 Building Control Services-Non Commercial	0	0	(3,400)	115,800	112,400
P610 Building Control Services-Statutory	0	100	0	108,000	108,100
P615 Building Control Services-Partner Authority Work	0	15,000	(17,000)	14,200	12,200
Building Control Total	475,000	94,100	(533,700)	136,200	171,600
HOS: Conservation & Design					
P299 Conservation & Landscape SU	223,400	21,300	(23,800)	74,800	295,700
Conservation & Design Total	223,400	21,300	(23,800)	74,800	295,700
HOS: Development Control					
P499 Development Control Service Unit	830,800	72,200	(190,000)	(746,500)	(33,500)
P500 Planning Applications	0	13,400	(875,700)	962,700	100,400
P510 Appeals & Enforcements	0	500	(4,900)	246,700	242,300
Development Control Total	830,800	86,100	(1,070,600)	462,900	309,200
HOS: Economic Development					
P100 Economic Regeneration	53,600	48,100	0	190,300	292,000
Economic Development Total	53,600	48,100	0	190,300	292,000
HOS: Development Directorate					
P325 Planning Services Management SU	86,900	4,000	0	(85,600)	5,300
Development Directorate Total	86,900	4,000	0	(85,600)	5,300
HOS: Planning & Transport Policy					
P330 Local Plans Service Unit	303,400	186,700	(58,800)	94,600	525,900
P390 Concessionary Travel	0	1,811,500	0	76,000	1,887,500
Planning & Transport Policy Total	303,400	1,998,200	(58,800)	170,600	2,413,400
Total for Development Directorate	1,973,100	2,251,800	(1,686,900)	949,200	3,487,200

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Details	Employee Related Costs 20010/11 £	All Other Controllable Costs 20010/11 £	Controllable Income 20010/11 £	Net Effect of Internal Recharges 20010/11 £	Net Cost 20010/11 £
Directorate: Loughborough Regeneration					
HOS: Loughborough Regeneration					
P001 Loughborough Regeneration	32,100	4,800	0	(89,900)	(53,000)
Loughborough Regeneration Total	32,100	4,800	0	(89,900)	(53,000)
Total for Loughborough Regeneration Directorate	32,100	4,800	0	(89,900)	(53,000)
Directorate: Leisure & Environment					
HOS: Environment Services					
N800 Cleansing Service Unit	341,400	55,300	(500)	(390,600)	5,600
N820 Refuse Collection	0	1,489,200	(15,800)	591,600	2,065,000
N840 Waste Recycling	0	2,285,500	(2,147,200)	564,500	702,800
N850 Street Cleansing	0	1,156,700	(80,400)	254,700	1,331,000
N860 Cesspit Emptying	0	20,500	(20,200)	600	900
Environment Services Total	341,400	5,007,200	(2,264,100)	1,020,800	4,105,300
HOS: Cultural Services					
E395 Markets & Fairs Service Unit	64,100	1,300	0	(63,000)	2,400
E400 Markets-Loughborough	105,300	90,300	(401,100)	98,400	(107,100)
E405 Markets-Shepshed	0	9,200	(5,000)	6,300	10,500
E410 Loughborough Fair	1,400	37,700	(83,500)	44,300	(100)
L930 Carillon Tower (War Memorial)	4,000	6,800	(1,500)	20,100	29,400
L940 Old Rectory Museum	0	5,500	(100)	5,200	10,600
N310 Festive Decorations and Illuminations	0	59,000	0	38,000	97,000
P102 Tourism	0	7,000	0	7,500	14,500
P150 Town Centre Management SU	47,700	26,500	(10,300)	45,200	109,100
T001 Town Hall Overheads	296,800	157,700	(3,700)	119,900	570,700
T100 Town Hall-Direct Operational Expenses General	44,300	5,500	0	2,800	52,600
T110 Town Hall Catering	0	50,500	(75,000)	9,800	(14,700)
T130 Town Hall Concerts and Shows	41,300	349,500	(478,400)	39,800	(47,800)
T140 Town Hall Lettings	22,500	10,300	(152,500)	26,200	(93,500)
T150 Museum Cafe	0	9,600	(11,400)	3,600	1,800
T160 Shopmobility	16,600	1,300	(1,000)	12,800	29,700
T170 Visitor Service Centre	91,400	16,800	(14,200)	(10,100)	83,900
T180 Chamwood Museum	84,500	41,400	(5,200)	33,700	154,400
T190 Arts Policy	34,100	77,200	0	25,200	136,500
T195 Public Events	0	10,800	(1,100)	19,300	29,000
T200 Culture Arts & Heritage Service Unit	58,300	0	0	(51,500)	6,800
Cultural Services Total	912,300	973,900	(1,244,000)	433,500	1,075,700
HOS: Engineering Services					
N140 CCTV External Contracts	0	50,600	0	32,200	82,800
N200 Engineering Services (former S200)	100,100	96,800	(1,000)	(194,600)	1,300
N320 Footway Lighting	0	900	(500)	200	600
N330 Street Furniture and Bus Shelters	0	43,100	0	104,700	147,800
N700 Flood Prevention	100,100	24,800	0	89,100	214,000
Engineering Services Total	200,200	216,200	(1,500)	31,600	446,500

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Details	Employee Related Costs 20010/11 £	All Other Controllable Costs 20010/11 £	Controllable Income 20010/11 £	Net Effect of Internal Recharges 20010/11 £	Net Cost 20010/11 £
HOS: Green Spaces					
L045 Green Spaces Service Unit	133,800	7,400	0	(139,700)	1,500
L050 Grounds Maintenance A/c	627,700	426,300	(193,300)	(853,800)	6,900
L410 Amenity Areas	0	34,700	0	88,800	123,500
L420 Charmwood Water	5,400	7,000	(3,200)	15,800	25,000
L430 Closed Churchyards	0	16,700	0	145,800	162,500
L440 Dishley Pond Industrial Park	0	900	0	100	1,000
L450 Cycleways and Walkways	0	9,500	0	9,700	19,200
L460 Morley Quarry	0	1,400	(100)	5,400	6,700
L470 Parks-District	0	12,400	(200)	257,000	269,200
L480 Parks-Loughborough	75,600	150,700	(8,300)	478,600	696,600
L490 Charmwood Wildlife Sites	800	18,500	(600)	30,600	49,300
L500 Derby Road Playing Fields	8,400	56,900	(39,900)	73,900	99,300
L510 Lodge Farm Recreation Area	0	16,500	(2,400)	18,700	32,800
L530 Nanpantan Sports Ground	0	47,100	(33,100)	62,000	76,000
L540 Park Road Sports Ground	0	6,100	(4,600)	25,900	27,400
L550 Shelthorpe Golf Course	37,600	23,200	(41,900)	43,600	62,500
L600 Gorse Covert & Boothwood	0	3,500	0	3,800	7,300
L610 Outwoods & Bluebell Wood	28,800	11,800	(9,100)	32,900	64,400
L700 Crematorium	0	0	(81,100)	15,700	(65,400)
L710 Loughborough Cemetery	0	47,300	(64,100)	161,400	144,600
L720 Mausoleum	0	0	(500)	600	100
L800 Allotments-Loughborough	0	13,900	(7,600)	22,400	28,700
Green Spaces Total	918,100	911,800	(490,000)	499,200	1,839,100
HOS: Leisure & Env Management					
L001 Leisure & Environment Directorate	122,100	2,300	0	(122,600)	1,800
L010 L & E Admin & Business Support SU	166,400	900	0	(165,100)	2,200
Leisure & Env Management Total	288,500	3,200	0	(287,700)	4,000
HOS: Sports & Recreation Services					
L035 Recreational Services	323,200	199,900	(187,400)	(229,100)	106,600
L300 Loughborough Leisure Centre	0	274,900	(115,700)	155,600	314,800
L310 Indoor Bowls Club	0	0	(10,000)	3,100	(6,900)
L315 Soar Valley Leisure Centre	0	301,300	(151,200)	82,200	232,300
L320 South Charmwood Leisure Centre	311,800	208,000	(536,300)	143,100	126,600
L330 South Charmwood Leisure Centre-Resale Items	0	16,500	(27,200)	4,700	(6,000)
L925 Sports Development	23,100	82,100	(26,400)	151,600	230,400
L926 Leisure Development	18,000	24,500	(28,800)	210,200	223,900
Sports & Recreation Services Total	676,100	1,107,200	(1,083,000)	521,400	1,221,700

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Details	Employee Related Costs 20010/11 £	All Other Controllable Costs 20010/11 £	Controllable Income 20010/11 £	Net Effect of Internal Recharges 20010/11 £	Net Cost 20010/11 £
HOS: Street Management					
M510 Beehive Lane Multi Storey Car Park	0	104,900	(386,600)	58,800	(222,900)
M520 Browns Lane (Leisure Centre) Car Park	0	39,200	(77,300)	32,800	(5,300)
M521 Southfields & Macaulay House Car Parks	0	3,200	(28,600)	15,800	(9,600)
M522 Granby Street Shoppers Car Park	0	84,100	(322,500)	31,000	(207,400)
M523 Car Parks - District	0	40,300	0	19,700	60,000
M524 Pinfold Gate Car Park	0	14,800	(48,300)	21,200	(12,300)
M525 Southfields Extension Car Park	0	1,300	(40,100)	14,500	(24,300)
M700 Public Conveniences	101,000	47,100	0	43,200	191,300
N400 Street Management Team	764,200	71,300	(252,400)	82,700	665,800
Street Management Total	865,200	406,200	(1,155,800)	319,700	435,300
Total for Leisure & Environment Directorate	4,201,800	8,625,700	(6,238,400)	2,538,500	9,127,600
Directorate: Housing & Health					
HOS: Environmental Health					
F001 Env Health Management Service Unit	57,100	1,800	0	(57,800)	1,100
F100 Environmental Protection Service Unit	203,600	51,700	(39,200)	82,000	298,100
F105 Occupational Health Service Unit	249,400	17,600	(4,300)	(100,000)	162,700
F200 Dog Control Services	0	48,800	(2,200)	27,900	74,500
F205 Food Hygiene & Safety Service Unit	189,700	18,700	(4,300)	65,000	269,100
F210 Pest Control	300	48,500	(28,800)	138,600	158,600
Environmental Health Total	700,100	187,100	(78,800)	155,700	964,100
HOS: Housing & Health Directorate					
K001 Housing & Health Directorate	86,200	1,400	0	(86,100)	1,500
Housing & Health Directorate Total	86,200	1,400	0	(86,100)	1,500
HOS: Housing Services					
A035 Sustainable Development	38,500	30,800	0	28,900	98,200
F300 Housing Standards Service Unit	174,300	14,000	(12,700)	60,700	236,300
F312 Housing Advisory Service	0	121,200	0	3,100	124,300
F320 Housing Renewal Service Unit	129,200	14,600	0	650,500	794,300
K003 Housing Strategy & Private Sector Management	58,300	1,400	0	(58,300)	1,400
K010 Housing Associations	0	0	0	33,000	33,000
K040 Homelessness Prevention Fund	2,900	235,000	(144,100)	308,400	402,200
K100 Private Sector Alarm System	0	94,500	0	0	94,500
K200 Housing Strategy Service Unit	75,200	1,500	0	(7,700)	69,000
Housing Services Total	478,400	513,000	(156,800)	1,018,600	1,853,200
Total for Housing & Health Directorate	1,264,700	701,500	(235,600)	1,088,200	2,818,800
Grand Total for All Directorates	13,680,500	51,670,000	(45,462,700)	1,930,900	21,818,700

	Primary Establishment		Secondary Establishment	Total	2010-11 Original £
	Permanent	Temporary	Permanent		
Deputy Chief Executive					
Finance	17.8	0.0	0.0	17.8	639,900
Human Resources	5.3	0.0	0.0	5.3	186,100
Information Services	26.0	1.0	0.0	27.0	762,800
	49.1	1.0	0.0	50.1	1,588,800
Programmes & Resources					
Change Management	10.3	1.0	0.0	11.3	459,700
Chief Executive's Team	3.0	0.0	0.0	3.0	191,600
Democratic Services	12.8	0.0	0.0	12.8	386,100
	26.1	1.0	0.0	27.1	1,037,400
Governance & Procurement					
Performance & Audit	8.0	0.0	0.0	8.0	304,300
Deputy Monitoring Officer	2.0	0.0	0.0	2.0	62,100
Legal Services	10.8	0.0	0.0	10.8	347,600
Property	14.1	0.0	3.7	17.8	455,400
Risk Management	1.0	0.0	0.0	1.0	86,500
	35.9	0.0	3.7	39.6	1,255,900
Partnerships & Customer Services					
Consultation, Comms & Partnerships	5.0	0.0	0.0	5.0	143,100
Contact Centre	19.1	0.5	0.0	19.6	483,100
Customer Services	23.0	1.0	0.0	24.0	525,300
Licensing	4.0	1.0	0.0	5.0	126,200
Partnership & Customer Servs Directorate	3.0	0.0	0.0	3.0	152,400
Community Safety	8.5	0.5	0.0	9.0	335,700
	62.6	3.0	0.0	65.6	1,765,800
Development					
Building Control	14.5	0.0	0.0	14.5	461,400
Conservation & Design	6.0	1.0	0.0	7.0	217,400
Development Control	27.0	0.0	0.0	27.0	810,000
Economic Development	2.0	0.0	0.0	2.0	51,400
Development Directorate	1.0	0.0	0.0	1.0	84,600
Planning & Transport Policy	8.0	0.0	0.0	8.0	294,300
	58.5	1.0	0.0	59.5	1,919,100
Loughborough Regeneration					
Loughborough Regeneration	1.0	0.0	0.0	1.0	30,300
	1.0	0.0	0.0	1.0	30,300
Leisure & Environment					
Environment Services	9.0	1.0	0.0	10.0	332,200
Cultural Services	24.6	0.0	4.0	28.6	887,800
Engineering Services	3.0	0.0	4.0	7.0	193,800
Green Spaces	30.4	1.0	1.0	32.4	845,100
Leisure & Env Management	8.9	0.0	0.0	8.9	282,600
Sports & Recreation Services	15.5	9.4	5.5	30.5	642,100
Street Management	21.0	6.0	4.6	31.6	839,700
	112.3	17.4	19.2	148.9	4,023,300
Housing & Health					
Environmental Health	19.6	0.0	0.0	19.6	682,700
Housing & Health Directorate	1.0	0.0	0.0	1.0	84,600
Housing Services	27.6	0.0	0.0	27.6	941,000
	48.1	0.0	0.0	48.1	1,708,300
Grand Total	393.8	23.4	22.9	440.1	13,328,900

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Deputy Chief Executive Directorate		Head of Service: David Platts	
Service: Benefits			
1,053,665	Employees	988,500	0
20,007	Transport	19,900	0
246,714	Supplies & Services	190,700	57,400
0	Third Party Payments	0	1,333,300
27,155,962	Transfer Payments	29,210,300	33,817,900
(28,084,109)	Income	(30,052,800)	(34,566,400)
392,239	Controllable	356,600	642,200
388,555	Support Services	580,800	404,600
19,940	Capital Financing	20,800	19,600
408,495	Non Controllable	601,600	424,200
800,734	Subtotal Benefits	958,200	1,066,400
Service: Deputy Chief Executive		Head of Service: G. Parker	
111,396	Employees	106,700	0
1,210	Transport	2,800	0
51	Supplies & Services	1,300	0
112,656	Controllable	110,800	0
2,145	Support Services	18,400	4,500
(114,801)	Recharge Income	(131,300)	(2,600)
(112,656)	Non Controllable	(112,900)	1,900
0	Subtotal Deputy Chief Executive	(2,100)	1,900
Service: Finance		Head of Service: J. Casey	
1,041,671	Employees	787,100	756,000
79,313	Premises	91,800	86,900
5,170	Transport	5,200	5,300
356,232	Supplies & Services	487,600	400,700
(408,356)	Income	(144,800)	(52,800)
1,074,030	Controllable	1,226,900	1,196,100
894,724	Support Services	433,700	286,300
67,814	Capital Financing	43,700	21,100
(1,186,546)	Recharge Income	(1,264,900)	(1,257,000)
(224,008)	Non Controllable	(787,500)	(949,600)
850,022	Subtotal Finance	439,400	246,500
Service: Human Resources		Head of Service: J. Brinklow	
420,319	Employees	379,000	246,500
2,395	Transport	1,900	1,900
22,224	Supplies & Services	33,300	27,300
(130,028)	Income	(39,100)	(8,700)
314,911	Controllable	375,100	267,000
114,885	Support Services	182,800	110,200
3,416	Capital Financing	3,400	3,400
(433,213)	Recharge Income	(534,500)	(419,200)
(314,911)	Non Controllable	(348,300)	(305,600)
0	Subtotal Human Resources	26,800	(38,600)

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Service: Information Services		Head of Service: S. Horner	
754,342	Employees	865,200	782,600
6,838	Transport	8,100	8,100
522,266	Supplies & Services	516,900	528,500
(265,019)	Income	(269,200)	(321,900)
1,018,428	Controllable	1,121,000	997,300
416,755	Support Services	318,100	285,500
211,437	Capital Financing	270,800	262,300
(1,646,620)	Recharge Income	(1,701,100)	(1,635,800)
(1,018,428)	Non Controllable	(1,112,200)	(1,088,000)
0	Subtotal Information Services	8,800	(90,700)
Service: Revenues		Head of Service: David Platts	
884,125	Employees	868,400	0
12,141	Transport	17,800	0
213,129	Supplies & Services	240,900	24,800
0	Third Party Payments	0	1,177,900
66,925	Transfer Payments	65,300	70,000
(477,530)	Income	(395,500)	(410,700)
698,789	Controllable	796,900	862,000
438,954	Support Services	553,300	386,800
27,215	Capital Financing	28,300	21,900
(57,097)	Recharge Income	(48,900)	(43,500)
409,072	Non Controllable	532,700	365,200
1,107,862	Subtotal Revenues	1,329,600	1,227,200
2,758,618	Subtotal Deputy Chief Executive Directorate	2,760,700	2,412,700

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Programmes & Resources Directorate		Head of Service: D. Platts	
Service: Change Management			
584,051	Employees	585,500	535,700
8,536	Transport	6,300	13,600
562,731	Supplies & Services	59,700	10,900
6,781	Third Party Payments	7,500	7,700
(12,828)	Income	(9,200)	(9,200)
1,149,272	Controllable	649,800	558,700
134,975	Support Services	152,200	130,000
58	Capital Financing	100	0
(1,284,304)	Recharge Income	(788,000)	(738,500)
(1,149,272)	Non Controllable	(635,700)	(608,500)
0	Subtotal Change Management	14,100	(49,800)
Service: Chief Executive's Team		Head of Service: D. Platts	
214,745	Employees	191,900	197,400
3,756	Transport	3,700	3,700
47,803	Supplies & Services	37,700	34,900
266,304	Controllable	233,300	236,000
2,220,597	Support Services	1,921,000	1,768,000
2,550	Capital Financing	1,300	0
(375,399)	Recharge Income	(375,700)	(350,400)
1,847,747	Non Controllable	1,546,600	1,417,600
2,114,051	Subtotal Chief Executive's Team	1,779,900	1,653,600
Service: Democratic Services		Head of Service: D. Dalby	
460,947	Employees	439,000	463,900
2,762	Premises	1,600	2,300
25,408	Transport	15,700	21,400
553,134	Supplies & Services	538,800	526,400
2,001	Third Party Payments	2,200	2,200
(192,350)	Income	(239,300)	(181,000)
851,903	Controllable	758,000	835,200
859,476	Support Services	995,200	857,000
9,606	Capital Financing	9,900	15,000
(427,477)	Recharge Income	(468,200)	(461,400)
441,605	Non Controllable	536,900	410,600
1,293,508	Subtotal Democratic Services	1,294,900	1,245,800
3,407,559	Subtotal Programmes & Resources Directorate	3,088,900	2,849,600

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Governance & Procurement Directorate			
Service: Performance & Audit		Head of Service: A. Ward	
409,140	Employees	469,000	438,600
143,519	Premises	140,900	151,300
104,527	Transport	132,900	79,200
34,103	Supplies & Services	30,300	25,300
36,660	Third Party Payments	11,700	11,900
(104,469)	Income	(32,700)	(16,600)
623,480	Controllable	752,100	689,700
123,242	Support Services	137,300	118,300
(746,722)	Recharge Income	(890,300)	(807,800)
(623,480)	Non Controllable	(753,000)	(689,500)
(0)	Subtotal Performance & Audit	(900)	200
Service: Community Grants		Head of Service: M. Hopkins	
3,680	Premises	3,200	2,100
330,915	Supplies & Services	344,100	305,600
(14,250)	Income	(16,000)	0
320,345	Controllable	331,300	307,700
110,424	Support Services	51,800	117,900
172,833	Capital Financing	149,900	142,600
283,257	Non Controllable	201,700	260,500
603,603	Subtotal Community Grants	533,000	568,200
Service: Deputy Monitoring Officer		Head of Service: M. Hopkins	
47,162	Employees	39,500	63,800
52	Transport	200	200
342	Supplies & Services	1,400	1,400
(60)	Income	0	0
47,495	Controllable	41,100	65,400
15,899	Support Services	10,000	18,300
(63,394)	Recharge Income	(51,800)	(82,600)
(47,495)	Non Controllable	(41,800)	(64,300)
0	Subtotal Deputy Monitoring Officer	(700)	1,100
Service: Legal Services		Head of Service: C. Taylor	
315,055	Employees	358,200	357,600
2,427	Transport	3,000	3,000
84,244	Supplies & Services	34,800	79,400
(138,540)	Income	(59,800)	(31,800)
263,186	Controllable	336,200	408,200
135,948	Support Services	139,800	118,000
2,076	Capital Financing	2,100	1,300
(401,209)	Recharge Income	(433,500)	(523,100)
(263,186)	Non Controllable	(291,600)	(403,800)
0	Subtotal Legal Services	44,600	4,400

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Service: Property		Head of Service: J. Leney	
455,609	Employees	462,800	463,500
713,525	Premises	823,400	593,400
15,928	Transport	14,700	16,000
215,384	Supplies & Services	179,100	178,400
301	Third Party Payments	300	3,700
(799,850)	Income	(860,200)	(1,097,000)
600,897	Controllable	620,100	158,000
475,820	Support Services	605,100	517,300
209,023	Capital Financing	219,900	221,800
(1,320,459)	Recharge Income	(1,482,800)	(1,074,200)
(635,616)	Non Controllable	(657,800)	(335,100)
(34,719)	Subtotal Property	(37,700)	(177,100)
Service: Risk Management		Head of Service: S. Jackson	
155,951	Employees	84,900	87,100
1,121	Transport	1,300	1,300
3,317	Supplies & Services	3,000	2,800
160,389	Controllable	89,200	91,200
32,057	Support Services	22,300	38,700
(192,446)	Recharge Income	(113,300)	(130,000)
(160,389)	Non Controllable	(91,000)	(91,300)
0	Subtotal Risk Management	(1,800)	(100)
568,883	Subtotal Governance & Procurement Directorate	536,500	396,700

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Partnerships & Customer Services Directorate		Head of Service: S. Collier	
Service: Consultation, Comms & Partnerships			
167,533	Employees	167,300	146,100
1,561	Transport	1,600	1,600
97,065	Supplies & Services	74,800	74,800
(19,800)	Income	0	0
246,359	Controllable	243,700	222,500
73,514	Support Services	92,100	62,500
(319,873)	Recharge Income	(338,000)	(282,500)
(246,359)	Non Controllable	(245,900)	(220,000)
0	Subtotal Consultation, Comms & Partnerships	(2,200)	2,500
Service: Contact Centre		Head of Service: G. Walton	
564,942	Employees	512,600	493,000
107	Transport	1,200	1,200
56,366	Supplies & Services	59,400	60,400
(226,990)	Income	(54,700)	(10,300)
394,424	Controllable	518,500	544,300
178,803	Support Services	238,500	182,500
8,736	Capital Financing	9,600	8,000
(409,859)	Recharge Income	(509,000)	(562,100)
(222,321)	Non Controllable	(260,900)	(371,600)
172,103	Subtotal Contact Centre	257,600	172,700
Service: Customer Services		Head of Service: A. Le-Cras	
516,324	Employees	517,300	546,500
121	Transport	500	200
61,723	Supplies & Services	59,400	73,600
(173,299)	Income	(143,600)	(151,600)
404,869	Controllable	433,600	468,700
197,034	Support Services	248,500	179,300
922	Capital Financing	900	500
(602,825)	Recharge Income	(692,800)	(631,100)
(404,869)	Non Controllable	(443,400)	(451,300)
0	Subtotal Customer Services	(9,800)	17,400
Service: Licensing		Head of Service: M. Burton	
185,875	Employees	178,000	129,400
6,580	Transport	5,200	5,200
37,208	Supplies & Services	28,900	29,000
(270,465)	Income	(240,200)	(246,800)
(40,802)	Controllable	(28,100)	(83,200)
84,186	Support Services	84,400	90,000
84,186	Non Controllable	84,400	90,000
43,385	Subtotal Licensing	56,300	6,800

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Service: Partnership & Customer Servs Directorate		Head of Service: S. Phipps	
174,876	Employees	129,400	156,600
2,892	Transport	2,200	2,200
5,500	Supplies & Services	21,000	1,000
183,268	Controllable	152,600	159,800
38,255	Support Services	87,800	47,500
(221,523)	Recharge Income	(245,500)	(204,500)
(183,268)	Non Controllable	(157,700)	(157,000)
0	Subtotal Partnership & Customer Servs Directorate	(5,100)	2,800
Service: Community Safety		Head of Service: T. Kiernan	
284,842	Employees	317,100	344,500
10,611	Transport	7,900	6,800
298,439	Supplies & Services	123,000	212,100
12	Third Party Payments	0	0
(207,301)	Income	(97,000)	(197,000)
386,603	Controllable	351,000	366,400
622,961	Support Services	569,600	672,300
(379,904)	Recharge Income	(444,300)	(461,800)
243,057	Non Controllable	125,300	210,500
629,661	Subtotal Community Safety	476,300	576,900
845,148	Subtotal Partnerships & Customer Services Directorate	773,100	779,100

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Development Directorate			
Service: Building Control		Head of Service: P. Bambury	
534,580	Employees	540,200	475,000
36,972	Transport	40,200	37,500
49,786	Supplies & Services	66,700	56,600
(444,184)	Income	(545,100)	(533,700)
177,154	Controllable	102,000	35,400
810,384	Support Services	962,900	836,400
2,247	Capital Financing	2,200	1,700
(704,287)	Recharge Income	(790,300)	(701,900)
108,344	Non Controllable	174,800	136,200
285,498	Subtotal Building Control	276,800	171,600
Service: Conservation & Design		Head of Service: M. Tincknell	
244,189	Employees	216,200	223,400
10,751	Transport	12,200	11,000
31,030	Supplies & Services	14,500	6,400
0	Third Party Payments	0	3,900
(57,800)	Income	(19,900)	(23,800)
228,171	Controllable	223,000	220,900
49,635	Support Services	89,300	59,200
38,581	Capital Financing	28,600	15,600
88,216	Non Controllable	117,900	74,800
316,387	Subtotal Conservation & Design	340,900	295,700
Service: Development Control		Head of Service: S. Lewis-Roberts	
839,910	Employees	801,400	830,800
680	Premises	0	700
32,420	Transport	28,400	34,700
79,627	Supplies & Services	67,900	50,700
(1,016,883)	Income	(911,500)	(1,070,600)
(64,246)	Controllable	(13,800)	(153,700)
1,243,411	Support Services	1,700,100	1,474,600
15,102	Capital Financing	25,800	8,400
(872,090)	Recharge Income	(1,314,200)	(1,020,100)
386,423	Non Controllable	411,700	462,900
322,177	Subtotal Development Control	397,900	309,200
Service: Economic Development		Head of Service: D. Puxley	
61,636	Employees	57,300	53,600
2,180	Transport	2,300	2,300
37,219	Supplies & Services	57,500	45,800
(93)	Income	0	0
100,943	Controllable	117,100	101,700
323,339	Support Services	36,700	121,000
0	Capital Financing	60,000	69,300
323,339	Non Controllable	96,700	190,300
424,282	Subtotal Economic Development	213,800	292,000

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Service: Development Directorate		Head of Service: D. Hankin	
87,931	Employees	85,000	86,900
1,325	Transport	1,600	1,600
1,417	Supplies & Services	2,600	2,400
90,674	Controllable	89,200	90,900
9,218	Support Services	37,100	13,600
6,486	Capital Financing	6,100	4,500
(106,377)	Recharge Income	(134,000)	(103,700)
(90,674)	Non Controllable	(90,800)	(85,600)
0	Subtotal Development Directorate	(1,600)	5,300
Service: Planning & Transport Policy		Head of Service: D. Hankin	
311,132	Employees	291,100	303,400
5,612	Transport	5,000	5,000
226,676	Supplies & Services	367,100	204,900
1,464,788	Third Party Payments	1,663,900	1,788,300
(19,363)	Income	(58,800)	(58,800)
1,988,845	Controllable	2,268,300	2,242,800
143,862	Support Services	207,800	174,600
0	Recharge Income	0	(4,000)
143,862	Non Controllable	207,800	170,600
2,132,706	Subtotal Planning & Transport Policy	2,476,100	2,413,400
3,481,050	Subtotal Development Directorate	3,703,900	3,487,200

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Loughborough Regeneration Directorate			
Service: Loughborough Regeneration		Head of Service: J. Hale	
87,761	Employees	78,400	32,100
4,667	Transport	4,400	1,800
271,469	Supplies & Services	455,500	3,000
(170,000)	Income	(450,000)	0
193,897	Controllable	88,300	36,900
8,422	Support Services	10,600	13,200
90,000	Capital Financing	250,000	0
(292,319)	Recharge Income	(353,500)	(103,100)
(193,897)	Non Controllable	(92,900)	(89,900)
0	Subtotal Loughborough Regeneration	(4,600)	(53,000)
0	Subtotal Loughborough Regeneration Directorate	(4,600)	(53,000)

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Leisure & Environment Directorate			
Service: Environment Services		Head of Service: N. Greenhalgh	
339,963	Employees	309,700	341,400
31,987	Premises	25,300	7,000
1,197,630	Transport	1,292,100	769,000
280,640	Supplies & Services	145,700	112,200
4,446,354	Third Party Payments	5,011,900	4,119,000
(2,449,645)	Income	(2,451,200)	(2,264,100)
3,846,929	Controllable	4,333,500	3,084,500
1,336,599	Support Services	1,110,000	1,387,700
181,270	Capital Financing	193,700	190,400
(639,000)	Recharge Income	(523,200)	(557,300)
878,869	Non Controllable	780,500	1,020,800
4,725,798	Subtotal Environment Services	5,114,000	4,105,300
Service: Cultural Services		Head of Service: S. Wright	
920,320	Employees	895,200	912,300
327,511	Premises	328,500	277,700
8,144	Transport	8,900	3,100
688,033	Supplies & Services	702,200	670,300
0	Third Party Payments	0	22,800
(1,172,390)	Income	(1,190,800)	(1,244,000)
771,618	Controllable	744,000	642,200
517,124	Support Services	664,800	601,100
120,234	Capital Financing	123,200	121,000
(326,086)	Recharge Income	(331,300)	(288,600)
311,272	Non Controllable	456,700	433,500
1,082,890	Subtotal Cultural Services	1,200,700	1,075,700
Service: Engineering Services		Head of Service: P. Cobb	
222,461	Employees	212,200	200,200
525	Premises	600	400
97,123	Transport	81,400	54,200
76,159	Supplies & Services	126,200	110,100
52,354	Third Party Payments	53,500	51,500
(68,987)	Income	(9,600)	(1,500)
379,635	Controllable	464,300	414,900
209,531	Support Services	408,200	225,300
69,090	Capital Financing	119,600	27,700
(207,768)	Recharge Income	(270,300)	(221,400)
70,853	Non Controllable	257,500	31,600
450,489	Subtotal Engineering Services	721,800	446,500

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund		Original 2009/10	Original 2010/11
£			£	£
Service: Green Spaces			Head of Service: J. Robinson	
846,257	Employees		912,900	918,100
210,965	Premises		232,100	206,000
330,616	Transport		358,200	308,700
265,968	Supplies & Services		234,600	226,400
15,373	Third Party Payments		17,300	170,700
(546,434)	Income		(525,600)	(490,000)
1,122,745	Controllable		1,229,500	1,339,900
1,334,499	Support Services		1,427,900	1,463,100
171,854	Capital Financing		155,200	210,500
(1,127,681)	Recharge Income		(1,183,800)	(1,174,400)
378,671	Non Controllable		399,300	499,200
1,501,415	Subtotal Green Spaces		1,628,800	1,839,100
Service: Leisure & Env Management			Head of Service: C. Trail	
257,309	Employees		277,900	288,500
2,803	Premises		0	0
1,482	Transport		1,300	2,000
178,450	Supplies & Services		1,100	1,200
(199,321)	Income		0	0
240,722	Controllable		280,300	291,700
71,877	Support Services		119,300	77,100
(312,599)	Recharge Income		(371,100)	(364,800)
(240,722)	Non Controllable		(251,800)	(287,700)
0	Subtotal Leisure & Env Management		28,500	4,000
Service: Sports & Recreation Services			Head of Service: J. Robinson	
510,425	Employees		611,100	676,100
143,006	Premises		131,500	170,300
13,698	Transport		17,800	16,300
137,108	Supplies & Services		193,800	359,900
478,771	Third Party Payments		445,800	560,700
(578,284)	Income		(618,700)	(1,083,000)
704,725	Controllable		781,300	700,300
563,856	Support Services		676,300	646,000
230,744	Capital Financing		231,100	239,500
(306,853)	Recharge Income		(386,700)	(364,100)
487,747	Non Controllable		520,700	521,400
1,192,472	Subtotal Sports & Recreation Services		1,302,000	1,221,700

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Service: Street Management		Head of Service: K. Biddulph	
756,947	Employees	845,800	865,200
374,112	Premises	251,900	234,600
39,625	Transport	47,500	44,500
134,091	Supplies & Services	121,200	118,900
0	Third Party Payments	0	8,200
(1,154,317)	Income	(1,154,200)	(1,155,800)
150,457	Controllable	112,200	115,600
576,145	Support Services	778,900	429,900
71,270	Capital Financing	65,600	54,900
(378,786)	Recharge Income	(525,500)	(165,100)
268,628	Non Controllable	319,000	319,700
419,085	Subtotal Street Management	431,200	435,300
9,372,149	Subtotal Leisure & Environment Directorate	10,427,000	9,127,600

Actual 2008/09	2010/11 Cost of Services per Directorate- General Fund	Original 2009/10	Original 2010/11
£		£	£
Housing & Health Directorate		Head of Service: A. Twells	
Service: Environmental Health			
612,450	Employees	670,900	700,100
43,856	Transport	57,400	68,500
67,796	Supplies & Services	68,700	69,500
39,689	Third Party Payments	48,100	49,100
(122,008)	Income	(77,300)	(78,800)
641,783	Controllable	767,800	808,400
361,842	Support Services	570,800	440,400
(6,158)	Capital Financing	(1,700)	0
(237,545)	Recharge Income	(365,200)	(284,700)
118,138	Non Controllable	203,900	155,700
759,921	Subtotal Environmental Health	971,700	964,100
Service: Housing & Health Directorate		Head of Service: E. Mallon	
87,503	Employees	84,300	86,200
1,252	Transport	1,000	1,000
273	Supplies & Services	400	400
89,028	Controllable	85,700	87,600
20,051	Support Services	51,700	23,800
(109,079)	Recharge Income	(139,200)	(109,900)
(89,028)	Non Controllable	(87,500)	(86,100)
0	Subtotal Housing & Health Directorate	(1,800)	1,500
Service: Housing Services		Head of Service: D. Harris	
411,538	Employees	411,900	478,400
5,111	Premises	6,600	5,500
17,202	Transport	18,000	18,200
97,055	Supplies & Services	45,000	67,600
469,743	Third Party Payments	522,200	421,700
(318,500)	Income	(205,500)	(156,800)
682,149	Controllable	798,200	834,600
406,556	Support Services	599,300	498,800
470,507	Capital Financing	1,546,000	640,000
(123,421)	Recharge Income	(87,200)	(120,200)
753,641	Non Controllable	2,058,100	1,018,600
1,435,790	Subtotal Housing Services	2,856,300	1,853,200
2,195,712	Subtotal Housing & Health Directorate	3,826,200	2,818,800
22,629,118	Grand Total	25,111,700	21,818,700

2010/11 Cost of Services per Directorate- Housing Revenue Account

Actual 2008/09		Original 2009/10	Original 2010/11
£		£	£
Deputy Chief Executive Directorate			
Service: Finance		Head of Service: J. Casey	
44,853	Premises	35,100	50,000
96,230	Supplies & Services	108,900	111,100
6,370	Transfer Payments	9,500	9,500
(14,144,619)	Income	(14,668,700)	(14,852,000)
(13,997,167)	Controllable	(14,515,200)	(14,681,400)
4,413,027	Capital Financing	4,506,500	4,464,700
(316,654)	Recharge Income	(460,100)	(386,700)
4,096,374	Non Controllable	4,046,400	4,078,000
(9,900,793)	Subtotal Finance	(10,468,800)	(10,603,400)
(9,900,793)	Subtotal Deputy Chief Executive Directorate	(10,468,800)	(10,603,400)
Governance & Procurement Directorate			
Service: Property		Head of Service: J. Leney	
1,351	Supplies & Services	9,400	3,500
1,351	Controllable	9,400	3,500
40,291	Support Services	44,900	36,000
(41,642)	Recharge Income	(54,300)	(4,200)
(1,351)	Non Controllable	(9,400)	31,800
0	Subtotal Property	0	35,300
0	Subtotal Governance & Procurement Directorate	0	35,300
Housing & Health Directorate			
Service: Housing Services		Head of Service: D. Harris	
401,292	Employees	488,800	481,900
11,107	Premises	0	0
9,879	Transport	13,800	14,000
80,872	Supplies & Services	329,000	289,600
9,315,000	Third Party Payments	9,059,900	9,209,900
(34,246)	Income	0	0
9,783,905	Controllable	9,891,500	9,995,400
600,665	Support Services	717,900	625,600
(222,062)	Recharge Income	(385,100)	(291,500)
378,603	Non Controllable	332,800	334,100
10,162,508	Subtotal Housing Services	10,224,300	10,329,500
10,162,508	Subtotal Housing & Health Directorate	10,224,300	10,329,500
261,714	Grand Total	(244,500)	(238,600)

2008/09 Actual £000	Housing Revenue Account	2009/10 Original £000	2010/11 Original £000
	<u>Expenditure</u>		
841	Supervision and Management	1,163	1,155
9,315	CNH Management Fee	9,059	9,209
45	Rents, Rates and Other Charges	36	50
6	Rent Rebates	10	9
96	Provision of Bad or Doubtful Debts	109	111
3,884	Depreciation	4,075	4,030
7	Debt Management Expenses	5	8
14,194	<u>Expenditure sub-total</u>	14,457	14,572
	<u>Income</u>		
16,180	Dwellings Rent Income	16,796	16,960
314	Rent of Income from Shops, Land and Garages	333	333
583	Warden Service Charges	651	643
183	Central Heating and Communal Charges	209	296
84	Leasehold Flat and Shop Service Charges	101	85
78	Hostel Service Charges	93	85
14	Other Charges	17	17
(7,000)	HRA Subsidy - Current Year	(7,272)	(7,336)
3,641	Major Repairs Allowance	3,707	3,731
2	Housing Defects Act 1984 Repurchases	0	0
14,079	<u>Income Sub-total</u>	14,635	14,814
115	Net (Income)/Cost of Services	(178)	(242)
(79)	Transfer from General Fund - Grounds Maintenance	(92)	(87)
484	Amortised Premiums	427	427
(65)	Investment Income and Mortgage Interest	(34)	(38)
455	Net Operating Expenditure/(Income)	123	60
37	Revenue Contributions to Capital	0	0
13	Pension Adjustment	0	0
(243)	Appropriations: Transfer from Major Repairs Reserve	(368)	(299)
(193)	Appropriations	(368)	(299)
(281)	HRA Balance at Beginning of Year	(19)	(264)
262	(Surplus)/Deficit for the Year	(245)	(239)
(19)	HRA Balance at end of Year	(264)	(503)

Capital Expenditure Plan As at 18th March 2010	2010/11 £	2011/12 £
<u>CAPITAL PLAN BY DIRECTORATE</u>		
Deputy Chief Executive	192,900	150,000
Governance & Procurement	903,200	181,000
Development	726,200	15,000
Loughborough Regeneration	3,869,000	812,000
Leisure & Environment	795,000	0
Housing & Health - General Fund	2,395,200	1,225,000
Sub-Total - General Fund	8,881,500	2,383,000
Housing & Health - HRA	5,774,000	3,706,000
	14,655,500	6,089,000
<u>Deputy Chief Executive</u>		
Replacement Hardware Programme	150,000	150,000
Planning/Building Control and Land Charges System - Northgate	42,900	0
Deputy Chief Executive - Total	192,900	150,000
<u>Governance & Procurement</u>		
Charnwood Community Grants	152,700	0
Southfields Annex Site - Disposal & Associated Costs	195,500	0
Planned Property Refurbishment	90,000	181,000
Old Magistrates Court - Refurbishment	465,000	0
Governance & Procurement - Total	903,200	181,000

Capital Expenditure Plan As at 18th March 2010	2010/11 £	2011/12 £
<u>Development</u>		
Rothley Lodge Wildlife Area	55,200	0
Barkby Brook Improvements	43,900	0
Hallam Fields Community Building	400,000	0
Thurmaston Playing Fields - Remedial Work	155,000	0
Town & Village Regeneration Schemes	44,100	0
<u>Block Sums</u>		
Public Art Programme	13,000	0
Historic Building Grants	15,000	15,000
Development - Total	726,200	15,000
<u>Loughborough Regeneration</u>		
Loughborough Eastern Gateway	3,595,500	812,000
Sidings Walk/Glebe Street/Grand Union Canal Link	100,000	0
Loughborough Station Public Realm Improvements - Contribution	100,000	0
Granby Street Car Park/Ward End Link	73,500	0
Loughborough Regeneration - Total	3,869,000	812,000
<u>Leisure & Environment</u>		
Anstey Mitchells Field Mini/Junior Pitch Project	167,000	0
Nanpantan Sports Ground	372,300	0
Green Flag Parks	70,000	0
Cemetery Improvement Scheme	13,000	0
Leisure Services Parks & Sports Ground Asset Management Scheme	53,000	0
Waste Minimisation Equipment	13,100	0
Southfields Park - Playbuilder	50,000	0
<u>Block Sums</u>		
Play Areas Improvement Scheme - Phase I	56,600	0
Leisure & Environment - Total	795,000	0

Capital Expenditure Plan As at 18th March 2010	2010/11 £	2011/12 £
<u>Housing & Health - General Fund</u>		
<u>Renovation Grants</u>		
Renovation Grants	250,000	425,000
Disabled Facilities Grants	525,000	550,000
Regional Housing Pot Grant	690,200	0
<u>Social Housing Schemes</u>		
Enabling Grants - Block Sum	330,000	250,000
Homelessness New Provision	600,000	0
Commuted Sums for Housing - Shepshed	0	0
Housing & Health - General Fund - Total	2,395,200	1,225,000
<u>Housing & Health - HRA</u>		
<u>Decent Homes</u>		
Kitchen & Bathroom	1,573,000	1,423,000
Term Central Heating	400,000	400,000
PVCu Window	450,000	450,000
Responsive Central Heating	500,000	500,000
Asbestos	50,000	50,000
Housing Contracts Procurement Costs	333,000	333,000
<u>Neighbourhood Renewal</u>	100,000	100,000
<u>Disabled Adaptations</u>		
Major Adaptations	335,000	300,000
Minor Adaptations	50,000	50,000
Stairlifts	50,000	50,000
Tenants Bids	60,000	50,000
Social Housing Energy Saving Programme	590,000	0
New Build Council Houses	1,283,000	0
Housing & Health - HRA - Total	5,774,000	3,706,000